

# Lynn, Massachusetts Draft Annual Action Plan

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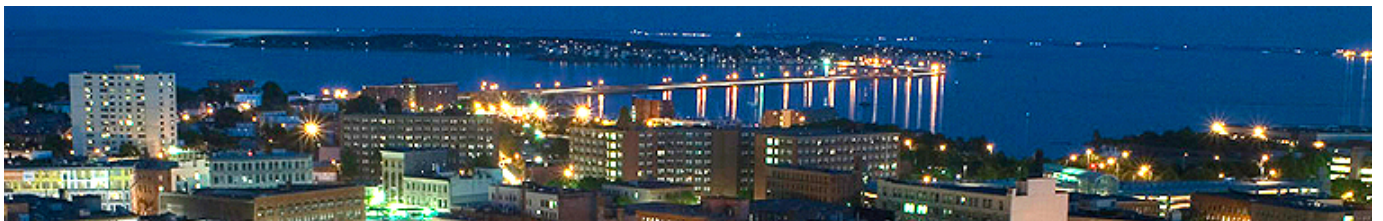
Federal Fiscal Year 2021  
City Fiscal Year 2022



Thomas M. McGee, Mayor  
Lynn, Massachusetts

James M. Marsh, Director  
Lynn Department of Community Development

Charles J. Gaeta, Executive Director  
Lynn Housing Authority & Neighborhood Development



# Annual Action Plan

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## AP-15 Expected Resources

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### Introduction

Table 77 summarizes the estimated resources that the City of Lynn plans to utilize to implement the Annual Action Plan activities described herein. This includes \$3,561,626 in Federal Fiscal Year (FFY) 2021 entitlement funds that the City expects to receive. An estimated \$550,000 in program income will also be utilized to fund targeted housing, economic development and community development activities.

The impact of the projected entitlement program funds will be enhanced by additional private sector, foundation, and federal, state and local government funds. As part of the process for distributing entitlement funds, the City requests information from prospective grantees regarding other funding sources. Over the course of the five-year Consolidated Plan cycle, the City will continue to emphasize leveraging other funds so that limited entitlement funds achieve maximum impact and produce maximum benefits for Lynn's low and moderate income households.

In addition to entitlement funds, City agencies and providers receive funding from the McKinney-Vento/HEARTH Act funded grants and other public and private resources in order to reduce homelessness and address the needs of this population.

Funding for public housing and leased housing programs is received and administered by the Lynn Housing Authority & Neighborhood Development. Note that all amounts are preliminary and subject to change based on HUD and Congressional action. Note also that budgets for other housing authorities which lease units in Lynn through the Housing Choice Voucher Program are not included in these figures.

Extensive other resources will be allocated to support housing, economic development and community development activities over the course of the Annual Action Plan. The Sources of Funds table in the Attachment provides a partial listing of other funding sources that address Lynn's housing, economic and community development needs and/or support the activities funded through the CDBG and ESG entitlement grant programs.

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Anticipated Resources

Table 77 – Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$2,426,735	\$450,000	\$2,676,000	\$5,552,735	\$7,280,205	CDBG funds support a range of housing, community development and public service activities primarily benefiting low and moderate-income residents.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily	\$923,717	100,000	\$2,199,213	\$3,222,930	\$2,771,151	The HOME Investment Partnership Program provides funds for housing and rehabilitation, homebuyer assistance,

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
		rental rehab New construction for ownership TBRA						renter assistance, and CHDO activities.
ESG	public - federal	Street Advocacy Homeless Support Services Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$211,174	\$0	\$334,637	\$545,811	\$633,522	ESG funds will be used to fund support services and facilities for the City's homeless and rental assistance program.
Competitive McKinney-Vento Homeless Assistance Act	public - federal	Overnight shelter Transitional housing	\$55,000			\$55,000	\$220,000	The McKinney-Vento Homeless Assistance Act grants federal money for homeless shelter programs.
Public Housing Operating Fund	public - federal		\$3,295,124	0.00		\$3,295,124	\$13,180,496	

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Public Housing Capital Fund	public - federal		\$1,332,483	00	\$2,235,140	\$3,567,623	\$5,329,932	
Annual Contributions for Section 8 Tenant-Based Assistance	public - federal		\$19,988,488			\$19,988,488	\$79,953,952	
Resident Opportunity and Self Sufficiency Grants	public - federal	Residential Services/ ESL/ Youth Programs	\$116,810		\$69,480	\$186,290	\$467,240	
JOBS PLUS		Stabilization and employment opportunities for residents of Curwin Circle			\$744,823	\$744,823	\$0.00	
Public Housing Dwelling Rental Income		Public Housing Operations	\$1,986,631			\$1,986,631	\$7,946,524	
Racial Equity Municipal Action Plan (REMAP)	Federal Reserve Bank of Boston,	Peer-to-peer learning/action experience to develop racial	0	0	0	0	0	No direct funding. Lynn was selected through a

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Program	MAPC, and Government Alliance on Race and Equity (GARE) / Race Forward	equity action plans						competitive application process to participate in the initial cohort of municipalities that will immerse themselves in a year-long peer-to-peer learning/action experience as they develop racial equity action plans. These plans will consider policy and practice changes that the municipalities will implement. The REMAP team plans to report on learnings and

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
								progress at the end of the pilot to inform others working to advance racial equity through municipal action.
Emergency Housing Vouchers	HUD	Emergency Housing Vouchers	\$250,512	0	0	\$250,512	\$1,002,048	

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**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

In light of the scope of community needs and ongoing federal, state and local budget constraints, achieving the strategic objectives described in the Consolidated Plan requires leveraging public sector investments. Thus, supporting and facilitating community-wide partnerships involving citizens, business owners, developers, non-profit providers, government agencies and stakeholders will continue to be an essential component of the City's future strategy.

To the maximum extent feasible, the City will continue to use limited CDBG, HOME and ESG formula grant funds to leverage non-governmental and other government resources including private capital and philanthropy. For example, public investments in economic development activities such as the Waterfront Master Plan provide a major opportunity to leverage substantial additional private sector investments that will increase jobs to low and moderate income households, expand the City's commercial and residential tax base and leverage related investments in housing and other community facilities. The City will continue to carefully monitor the performance of grantee agencies to ensure that measurable outcomes aligned to strategic objectives are reached.

The HOME match will be accomplished through various sources, which may include McKinney funds, State HOME funds, Low Income Housing Tax Credits, and other sources. Match details will be included with the CAPER submission.

The City's ESG match requirement will be fulfilled by attributing the amount of non-CDBG funds provided by two ESG funded agencies, Haven Project and Lynn Shelter Association, to provide support services to Lynn's homeless and at-risk population. This funding (\$387,504) is comprised primarily of private foundation grants and private contributions. Additionally, the annual rental income that the city receives on behalf of the tenants of the Multi-Service Center (\$118,321) serves as a match, as this income is allocated solely for operating expenses related to the ongoing management of the Multi-Service Center. Approximately 60% of ESG funds will be allocated towards street outreach and emergency shelter activities. Additionally, the City will be allocating ESG funds for a rental assistance program. The City will continue to monitor the varying needs of its homeless population on an annual basis and use this assessment to determine future ESG allocations.



**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The “Housing Lynn” report identifies a wide range of properties that are good candidates for mixed income housing development that includes affordable rental and/or homeownership units. The City and LHAND will work to further explore the feasibility of some or all of these sites and other appropriate sites and to facilitate development where financially feasible using both public and privately owned land. Also, Lynn EDIC is a quasi-public agency that has ownership of various properties located in the City. Lynn EDIC coordinates its efforts with LHAND and DCD, working to support the City’s overall housing, community and economic goals.

**Discussion**

Ongoing efforts will continue over the course of the Consolidated Plan period to leverage limited formula grant funds to secure private, other governmental, non-profit and philanthropic resources needed to accomplish the City’s strategic goals.

# AP-20 Annual Goals and Objectives

## Goals Summary Information

Table 78 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Create and Preserve Deed-Restricted Affordable Housing	2021	2022	Affordable Housing	Waterfront District Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Affordable Housing Homelessness Homeownership		Rental units constructed: 5housing units  Tenant-based rental assistance / Rapid Rehousing: 10households assisted
2	Reduce Housing Cost Burdens and Improve Housing Conditions for Renters	2021	2022	Affordable Housing	Waterfront District Market Street Gateway Washington Street Gateway	Affordable Housing Homelessness Homeownership		Tenant-based rental assistance: 10 households assisted

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
					Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)			
3	Preserve and Expand Affordable Homeownership Opportunities	2021	2021	Affordable Housing	Waterfront District Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Homeownership	\$744,903.91	Homeowner housing added: 10housing units  Homeowner housing rehabilitated: 10 housing units  Direct financial assistance to homebuyers: 20households assisted
4	Increase Special Needs Housing Opportunities	2021	2022	Affordable Housing Non-Homeless Special Needs	Waterfront District Market Street Gateway Washington Street Gateway Boston Street	Affordable Housing Homelessness Homeownership		5 rental units will be provided

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
					Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)			
5	Reduce Homelessness	2021	2022	Homeless	Waterfront District Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Homelessness	\$491,037.91	Homelessness prevention: persons assisted
6	Enforce Fair Housing Laws and Support Residential Development that Advances Neighborhood Diversity	2021	2022	Affordable Housing	Waterfront District Market Street Gateway Washington Street Gateway Central Lynn Downtown Lynn (including Lynn	Affordable Housing Homelessness Homeownership		Rental units created: 5 units

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
					Downtown Cultural District)			
7	Promote Economic Development	2021	2022	Non-Housing Community Development	Waterfront District Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Economic Development	\$704,645.45	Public service activities other than Low/Moderate Income Housing Benefit: Persons Assisted  Facade treatment/business building rehabilitation: Business  Jobs created/retained: Jobs  Businesses assisted: Businesses Assisted
8	Revitalize and Strengthen Neighborhoods	2021	2022	Affordable Housing	Waterfront District Market Street Gateway	Neighborhood Revitalization	\$731,515.	Homeowner housing added: 10household housing units

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
					Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)			Homeowner housing rehabilitated:  10household housing units  Direct Financial Assistance to Homebuyers: 20 Households Assisted
9	Improve Public Facilities and Infrastructure	2021	2022	Non-Housing Community Development	Waterfront District Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Economic Development Public Facilities and Infrastructure	\$998,288.95	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: Persons Assisted
10	Expand Public Services and Other Supportive Services	2021	2022	Non-Homeless Special Needs	Waterfront District	Homelessness Neighborhood	\$441,260.90	Public service activities other

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
				Non-Housing Community Development	Market Street Gateway Washington Street Gateway Boston Street Corridor Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)	Revitalization Public Services and Other Supportive Services		than Low/Moderate Income Housing Benefit: Persons Assisted

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## Goal Descriptions

**Table 79 – Goals Description**

1	<b>Goal Name</b>	Create and Preserve Deed-Restricted Affordable Housing
	<b>Goal Description</b>	Initiatives to support implementation of the 2021 “Housing Lynn” Plan and other efforts to: develop new deed-restricted rental housing units with an emphasis on affordability for households at or below the Lynn local median income (which is significantly below the metropolitan wide Area Median Income) and special needs populations; expand workforce housing; secure adequate capital and operating funds for LHAND’s state and federally assisted public housing portfolio; and, secure resources and undertake other activities to recapitalize and preserve existing, deed restricted affordable housing including expiring use developments.
2	<b>Goal Name</b>	Reduce Housing Cost Burdens and Improve Housing Conditions for Renters
	<b>Goal Description</b>	Initiatives to reduce housing cost burdens and improve housing conditions for renters with a priority for households at or below the Lynn local median income including: tenant-based rental assistance programs; initiatives to prevent displacement and respond to the COVID-19 pandemic; housing stability and eviction prevention activities; initiatives to ensure building safety, improve building conditions and promote climate resilience, energy efficiency and sustainability.
3	<b>Goal Name</b>	Preserve and Expand Affordable Homeownership Opportunities
	<b>Goal Description</b>	Initiatives to expand first time homebuyer opportunities and to improve health and safety issues for existing low and moderate-income homeowners with a priority for households earning at or below the Lynn local median income.
4	<b>Goal Name</b>	Increase Special Needs Housing Opportunities
	<b>Goal Description</b>	Initiatives to make housing accessible for persons with disabilities and to provide a range of options that include housing and services for special needs populations.
5	<b>Goal Name</b>	Reduce Homelessness
	<b>Goal Description</b>	Initiatives coordinated by the Lynn Continuum of Care to prevent and end homelessness among residents of Lynn. These include focusing on specific at-risk populations such as youth and young adults, families, survivors of domestic violence, and elders, as well as addressing the need to ensure racial equity across the homeless system.



6	<b>Goal Name</b>	Enforce Fair Housing Laws and Support Residential Development that Advances Neighborhood Diversity
	<b>Goal Description</b>	Initiatives to prevent housing discrimination, support neighborhood diversity and promote a welcoming and open community for all residents.
7	<b>Goal Name</b>	Promote Economic Development
	<b>Goal Description</b>	Initiatives to improve the City’s economy, mitigate economic impacts of the COVID-19 pandemic, reduce income inequality, expand business activity, improve the competitiveness of the Lynn workforce, upgrade regional and local public transportation options, promote private market investment and maximize public benefits resulting from development activity. This includes efforts to incubate and grow small businesses, including artists and the creative industry.
8	<b>Goal Name</b>	Revitalize and Strengthen Neighborhoods
	<b>Goal Description</b>	Initiatives to revitalize and strengthen Lynn’s Downtown, Waterfront, Market Street Gateway, Washington Street Gateway, Central Lynn, Boston Street Corridor and other areas including potential development sites identified in the “Housing First” report. This goal supports equitable development that fosters safe and diverse neighborhoods; advances climate resilience; development of transit-oriented housing and other mixed use projects; development of market rate and mixed-income housing with a focus on deed-restricted housing that is affordable to households earning less than the Lynn local area median income; leveraging of new private investments; reinvestments in existing homes and multi-family developments; and, improvements to public safety and quality of life.
9	<b>Goal Name</b>	Improve Public Facilities and Infrastructure
	<b>Goal Description</b>	Initiatives to improve public facilities, improve the climate resilience and sustainability of Lynn’s infrastructure and make other necessary improvements and upgrades to municipal buildings, parks and infrastructure.
10	<b>Goal Name</b>	Expand Public Services and Other Supportive Services
	<b>Goal Description</b>	Initiatives to respond to the many supportive service needs of Lynn’s residents including special needs populations. This goal encompasses many objectives including mitigating the negative health and economic impacts of COVID-19 and providing needed services to public housing residents, seniors, at-risk youth, linguistic minorities, victims of domestic violence and other groups.

# AP-35 Projects

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## Introduction

The City and its subgrantees will implement a wide array of housing, economic development and community development programs and activities during City Fiscal Year 2022. Each of these programs and activities supports and relates to the priority needs and objectives identified in the five-year Consolidated Plan.

## Projects

**Table 80 – Project Information**

#	Project Name
1	Youth Assistance
2	Summer Youth Employment
3	Community Policing Program
4	Catholic Charities
5	Senior Center - Lynn Council on Aging
6	Meals on Wheels - GLSS
7	Curwin Youth Sports Program - LHAND
8	Building Bridges Through Music
9	Lynn Community Connections Coalition
10	Raw Art Works
11	Healing Abuse Working for Change (HAWC)
12	Lynn Youth Street Outreach Advocacy (LYSOA)
13	The Highlands Coalition
14	Beyond Walls
15	Parent Professional Advocacy League (PPAL)
16	College Application Education Project (CAEP)
17	Community Minority Cultural Center (CMCC)
18	The Brickyard Collaborative
19	New American Association of Massachusetts (NAAM)
20	Entrepreneurship for All Lynn (EforAll)
21	Open Door Immigration Services (ODIS)
22	Lynn Main Streets
23	Infrastructure Development Program
24	Small Business Assistance Center (SBAC)
25	Commercial Facade Program

#	Project Name
26	Economic Development Support & Assistance Program
27	Neighborhood Stabilization
28	Rehabilitation Loans and Grants
29	Affordable Housing Rehabilitation
30	Homeownership Assistance Programs
31	HOME - Homeownership Assistance Programs
32	HOME - Rehabilitation Loan & Grant Programs
33	HOME - CHDO
34	HOME - Neighborhood Stabilization (Construction & Rehab)
35	HOME - Tenant Based Rental Assistance (TBRA)
36	HOME - Non-Profit Organization Assistance
37	ESG20 Lynn
38	HOME - Non-Profit Support
39	Activity Delivery - Community Facilities
40	Activity Delivery - Housing
41	Activity Delivery - Public Services
42	General Administration
43	HOME Administration
44	MediClerk Program
45	Activity Delivery – Economic Development
46	PARC Match – Barry Park

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The funding priorities of this Action Plan are the same as those outlined in the Strategic Plan.

Any changes to future allocation priorities will be outlined in subsequent Action Plans. Obstacles to addressing underserved needs are also outlined in the Strategic Plan and in Section AP-75 of this Annual Action Plan, and will be updated in subsequent Action Plans if they change.

The City intends to continue to invest in needed programs on a citywide basis, while prioritizing economic development and housing activities in the local target areas and at potential development sites including those identified in the “Housing Lynn” report. As identified through multiple community planning processes, the basis by which the City allocates investments geographically is to focus on currently underutilized locations in and around higher density neighborhoods that present the largest opportunity to generate economic development and housing benefits for low and moderate-income residents and the broader community. The City and its residents have numerous needs and not enough

funding to address them all. By focusing on priority areas, the City can maximize impact per dollar spent.

The primary barriers to additional affordable housing in Lynn are the extremely limited funding available from federal and state government sources; the high cost of land and housing in the local and regional markets; the limited availability of land for development; and, the aged conditions of a majority of the housing stock. While the Massachusetts Subsidized Housing Inventory (SHI) indicates that over 12% of the City's housing inventory is subsidized, therefore exceeding the state's minimum threshold of 10% under Chapter 40B, there remains a very significant affordability issue in the community with a majority of low-income renters paying more than 30% of income towards housing costs. The Housing Lynn report identified a framework for future development intended in part to address this need.

See also section MA-40 of the Consolidated Plan for further discussion of needs, priorities and strategies to remove barriers to affordable housing.

# AP-38 Project Summary Information

**Table 81 – Project Summary Information**

1	<b>Project Name</b>	Youth Assistance Program
	<b>Target Area</b>	Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs.
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	The Youth Assistance Program provides funding to public service agencies which service youth groups such as football, baseball, cheerleading, scouting, tutorial programs, etc. 6,675 youths are currently participating in Youth Assistance funded programs, of which 92% are from low and moderate income families and 67% are minorities. Funding will provide continued assistance for beneficial programs that help keep the City’s youth off the streets and engaged in productive activities. CDBG funds in the amount of \$40,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6,675 youths are currently participating in Youth Assistance funded programs, of which 92% are from low and moderate income families and 67% are minorities.
	<b>Location Description</b>	Lynn Department of Community Development, Room 311, Lynn City Hall, Lynn, MA 01901
	<b>Planned Activities</b>	The Youth Assistance Program provides funding to public service agencies which service youth groups such as football, baseball, cheerleading, scouting, tutorial programs, etc. Funding will provide continued assistance for beneficial programs that help keep the City’s youth off the streets and engaged in productive activities. CDBG funds in the amount of \$40,000 will support this program.
2	<b>Project Name</b>	Summer Youth Employment
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District) Central Lynn

	<b>Goals Supported</b>	Expand Public Services and Other Supportive Services
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	The Summer Youth Employment Program offers summer employment for Lynn youth ages 16-21. The program helps the City's youth become ambitious workers and dependable individuals. Last summer 165 Lynn youth were employed through the program, of which 81% were from low/moderate income families and 71% were of a minority group. The positions run seven weeks, 37.5 hours per week. Employment consists of light construction activities and outdoor clean crews at selected sites in the City. Additionally, private businesses in the City provide clerical job training opportunities to improve participant work skills. This activity will be funded \$75,000.00.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Summer Youth Employment Program offers summer employment for Lynn youth ages 16-21. The program helps the City's youth become ambitious workers and dependable individuals. Last summer 165 Lynn youth were employed through the program, of which 81% were from low/moderate income families and 71% were of a minority group.
	<b>Location Description</b>	Lynn Department of Community Development, Room 311, Lynn City Hall, Lynn, MA 01901
	<b>Planned Activities</b>	The Summer Youth Employment Program offers summer employment for Lynn youth ages 16-21. The program helps the City's youth become ambitious workers and dependable individuals. . Employment consists of light construction activities and outdoor clean crews at selected sites in the City. Additionally, private businesses in the City provide clerical job training opportunities to improve participant work skills.
<b>3</b>	<b>Project Name</b>	Community Policing Program
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Services
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	This public safety program will provide additional police coverage in Lynn's Downtown area and selected target neighborhoods throughout the City during peak hours of activity. The program will provide additional

		<p>foot patrols in the most crime-ridden areas to enhance the safety of businesses, customers and residents. The goal of the program is to reduce crime by connecting with the community on a personal level and engaging the community as part of the solution to criminal behavior. Officers will patrol selected areas on a more frequent basis and interact directly with local individuals to address related public safety concerns. The Community Policing Initiative will benefit over 28,000 individuals, 74% being of low/moderate income. CDBG funds in the amount of \$30,000 will support this program. This activity will be completed by the end of the fiscal year.</p>
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Community Policing Initiative will benefit over 28,000 individuals, 74% being of low/moderate income.
	<b>Location Description</b>	Lynn Police Department, 300 Washington Street, Lynn, MA 01902
	<b>Planned Activities</b>	This public safety program will provide additional police coverage in Lynn's Downtown area and selected target neighborhoods throughout the City during peak hours of activity. The program will provide additional foot patrols in the most crime-ridden areas to enhance the safety of businesses, customers and residents. The goal of the program is to reduce crime by connecting with the community on a personal level and engaging the community as part of the solution to criminal behavior. Officers will patrol selected areas on a more frequent basis and interact directly with local individuals to address related public safety concerns.
<b>4</b>	<b>Project Name</b>	Catholic Charities
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$5,352.73
	<b>Description</b>	Catholic Charities North (CCN) provides academic and career development activities for high-risk, low or moderate-income youth, young adults, and adults who have a wide range of academic and employment needs. Educational classes, computer literacy and skills training, career development, internships, community service, and job placement services assist participants in obtaining employment and achieving economic self-sufficiency. CDBG funds in the amount of

		\$5,352.73 will support this program which will service 158 low/moderate income individuals.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	CDBG funds in the amount of \$5,352.73 will support this program which will service 158 low/moderate income individuals, 100% being of low/moderate income.
	<b>Location Description</b>	Catholic Charities, 117 North Common Street, Lynn, MA 01902
	<b>Planned Activities</b>	Catholic Charities North (CCN) provides academic and career development activities for high-risk, low or moderate-income youth, young adults, and adults who have a wide range of academic and employment needs. Educational classes, computer literacy and skills training, career development, internships, community service, and job placement services assist participants in obtaining employment and achieving economic self-sufficiency.
<b>5</b>	<b>Project Name</b>	Senior Center - Lynn Council on Aging
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$11,679.25
	<b>Description</b>	The Lynn Senior Center (LSC) is an active community center that provides resources for persons aged 60+ and the younger disabled. The center is a congregate meal site, an activity center, as well as a resource center providing advocacy, referrals, health and wellness offerings. Participation at the center continues to increase monthly as a direct result of the effects of today's economy. As the only active drop-in center for elders in the city, the Senior Center provides a safe, friendly and stimulating place to gather and connect with peers, learn new skills, develop friendships, and access support. CDBG funds in the amount of \$11,679.25 will support this program which will service 5,789 Lynn seniors.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	CDBG funds in the amount of \$11,679.25 will support this program which will service 5,789 Lynn seniors, 100% are of low/moderate income.



	<b>Location Description</b>	Senior Center, 8 Silsbee Street, Lynn, MA 01901
	<b>Planned Activities</b>	The Lynn Senior Center (LSC) is an active community center that provides resources for persons aged 60+ and the younger disabled. The center is a congregate meal site, an activity center, as well as a resource center providing advocacy, referrals, health and wellness offerings. Participation at the center continues to increase monthly as a direct result of the effects of today's economy. As the only active drop-in center for elders in the city, the Senior Center provides a safe, friendly and stimulating place to gather and connect with peers, learn new skills, develop friendships, and access support.
<b>6</b>	<b>Project Name</b>	Meals on Wheels - GLSS
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$17,909.21
	<b>Description</b>	The Meals on Wheels Program delivers nutritionally balanced meals to homebound senior citizens and adults with disabilities in the City of Lynn who are unable to prepare their own meals. The meals are an essential source of nutrition for these targeted consumers. Additionally, through their daily interaction with the trained staff delivering the meals, the program provides these consumers with an important source of social connection and a safety net in the event of emergencies. CDBG funds in the amount of \$17,909.21 will support this program which will service 301 individuals.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	CDBG funds in the amount of \$17,909.21 will support this program which will service 301 individuals, 100% being of low/moderate income.
	<b>Location Description</b>	Greater Lynn Senior Services, 8 Silsbee Street, Lynn, MA 01901
<b>Planned Activities</b>	The Meals on Wheels Program delivers nutritionally balanced meals to homebound senior citizens and adults with disabilities in the City of Lynn who are unable to prepare their own meals. The meals are an essential source of nutrition for these targeted consumers. Additionally, through their daily interaction with the trained staff delivering the meals, the program provides these consumers with an important source of social	

		connection and a safety net in the event of emergencies.
7	<b>Project Name</b>	Curwin Youth Sports Program - LHAND
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,919.59
	<b>Description</b>	The Curwin Youth Sports Program provides a comprehensive plan of recreational and educational activities for the youth of Curwin Circle, a public housing development containing 276 units of federally assisted housing for low-income residents. The program provides positive outlets for the youth and incorporates LHANDs anti-drug and violence mission. This program is an important tool in the LHANDs commitment to reduce the incidences of drug use and drug related violence in Curwin Circle. The programs main goals are to offer positive choices and provide healthy alternatives to the negative, self-destructive spiral of drug abuse and street violence and foster the development of a strong family living environment for the youth residing at Curwin Circle. This activity is expected to serve approximately 916 high-risk children ages 5-18, of which 100% are low/moderate income and 92% are from a minority group. Funding is used to fund the position of Youth Service Coordinator. CDBG funds in the amount of \$2,919.59 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to serve approximately 916 high-risk children ages 5-18, of which 100% are low/moderate income and 92% are from a minority group.
	<b>Location Description</b>	92 Curwin Circle, Lynn, MA 01902
<b>Planned Activities</b>	The Curwin Youth Sports Program provides a comprehensive plan of recreational and educational activities for the youth of Curwin Circle, a public housing development containing 276 units of federally assisted housing for low-income residents. The program provides positive outlets for the youth and incorporates LHANDs anti-drug and violence mission. This program is an important tool in the LHANDs commitment to reduce the incidences of drug use and drug related violence in Curwin Circle. The programs main goals are to offer positive choices and provide healthy alternatives to the negative, self-destructive spiral of drug abuse and street violence and foster the development of a strong family living	

		environment for the youth residing at Curwin Circle. This activity is expected to serve approximately 916 high-risk children ages 5-18, of which 100% are low/moderate income and 92% are from a minority group. Funding is used to fund the position of Youth Service Coordinator.
<b>8</b>	<b>Project Name</b>	Building Bridges Through Music
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$1,786.95
	<b>Description</b>	Building Bridges Through Music Integrative Arts program increases the exposure to music and culturally diverse outlets and provides a positive connection with at-risk students from elementary through high school age. STREAM (Science-Technology-Reading-Engineering-Arts-Music/Math) Integrative Arts Program Capacity Building is a high quality and comprehensive educational enrichment program which increases the number of at risk youth with access to comprehensive arts and education programs while promoting cultural diversity and awareness throughout the City of Lynn. This activity is expected to service 35 youth, 100% being of low/moderate income and 89% being of a minority group. CDBG funds in the amount of \$1,786.95 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 35 youth, 100% being of low/moderate income and 89% being of a minority group.
	<b>Location Description</b>	Building Bridges Through Music, 93 Euclid Avenue, Lynn, MA 01902
<b>Planned Activities</b>	Building Bridges Through Music Integrative Arts program increases the exposure to music and culturally diverse outlets and provides a positive connection with at-risk students from elementary through high school age. STREAM (Science-Technology-Reading-Engineering-Arts-Music/Math) Integrative Arts Program Capacity Building is a high quality and comprehensive educational enrichment program which increases the number of at risk youth with access to comprehensive arts and education programs while promoting cultural diversity and awareness throughout the City of Lynn. This activity is expected to service 35 youth, 100% being of low/moderate income and 89% being of a minority group.	

9	<b>Project Name</b>	Lynn Community Connections Coalition
	<b>Target Area</b>	Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$3,893.39
	<b>Description</b>	The Lynn Community Connections Coalition (LCCC) is an organization that is fiscally represented by the Lynn Housing Authority & Neighborhood Development. Building Family Connections (BFC) is designed to support families with services. BFC will compile information on services, programs, and available benefits for families. BFC will hold monthly group meetings and individual planning with be scheduled. The group meetings will include dinner and guest speakers to cover topics for issues beyond what is offered in standard programs. Topics will range from housing, education, employment and health, both physical and emotional. CDBG funds in the amount of \$3,893.39 will support this program which will service 151 low/moderate income individuals.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will service 151 low/moderate income individuals, 100% being of low/moderate income and 28% being of a minority group.
	<b>Location Description</b>	39 Curwin Terrace, Lynn, MA 01905
	<b>Planned Activities</b>	The Lynn Community Connections Coalition (LCCC) is an organization that is fiscally represented by the Lynn Housing Authority & Neighborhood Development. Building Family Connections (BFC) is designed to support families with services. BFC will compile information on services, programs, and available benefits for families. BFC will hold monthly group meetings and individual planning with be scheduled. The group meetings will include dinner and guest speakers to cover topics for issues beyond what is offered in standard programs. Topics will range from housing, education, employment and health, both physical and emotional.
10	<b>Project Name</b>	Raw Art Works
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs

	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,365.50
	<b>Description</b>	Raw Art Works is a nationally recognized, community-based youth arts organization that uses the power of the arts to nurture growth in at-risk children and teenagers. As part of its RAW Chiefs Program, 16 at-risk teens ages 15-19 are hired to assist staff in leading arts groups for younger children. RAW Chiefs develop and help other children develop both art skills (i.e. painting, drawing, and multi-media collage) and life skills (i.e. teamwork, conflict resolution, and leadership). The RAW Chiefs provide the younger children with role models of teens from their own community who are committed to resisting high-risk activities, and making the choices necessary to become strong, creative adults. CDBG funds in the amount of \$2,365.50 will support this program which will service 167 Lynn youth.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will service 167 Lynn youth, 78% being of low/moderate income and 75% being of a minority group.
	<b>Location Description</b>	37 Central Square, Lynn, MA 01901
	<b>Planned Activities</b>	Raw Art Works is a nationally recognized, community-based youth arts organization that uses the power of the arts to nurture growth in at-risk children and teenagers. As part of its RAW Chiefs Program, 16 at-risk teens ages 15-19 are hired to assist staff in leading arts groups for younger children. RAW Chiefs develop and help other children develop both art skills (i.e. painting, drawing, and multi-media collage) and life skills (i.e. teamwork, conflict resolution, and leadership). The RAW Chiefs provide the younger children with role models of teens from their own community who are committed to resisting high-risk activities, and making the choices necessary to become strong, creative adults.
<b>11</b>	<b>Project Name</b>	Healing Abuse Working for Change (HAWC)
	<b>Target Area</b>	Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,335.67

	<b>Description</b>	HAWC will continue to provide comprehensive domestic violence services to Lynn residents out of the Lynn office at 20 Central Avenue, Suite 511. HAWC supports the needs of domestic violence victims with both prevention and intervention services that include: a 24-hour hotline, emergency shelter, legal and medical advocacy, trauma recovery counseling, support groups, All services and programs are confidential and free of charge. Services are provided in Spanish, Portuguese and English. In addition, HAWC works with the Lynn Police Department, probation, the court and other agencies to prevent domestic violence homicide through the High Risk Teams. CDBG funds in the amount of \$2,335.67 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity will service 796 victims of abuse, 100% being of low/moderate income and 69% being of a minority group.
	<b>Location Description</b>	Lynn HAWC office, 20 Central Avenue, Suite 511, Lynn, MA 01901
	<b>Planned Activities</b>	HAWC will continue to provide comprehensive domestic violence services to Lynn residents out of the Lynn office at 20 Central Avenue, Suite 511. HAWC supports the needs of domestic violence victims with both prevention and intervention services that include: a 24-hour hotline, emergency shelter, legal and medical advocacy, trauma recovery counseling, support groups, All services and programs are confidential and free of charge. Services are provided in Spanish, Portuguese and English. In addition, HAWC works with the Lynn Police Department, probation, the court and other agencies to prevent domestic violence homicide through the High Risk Teams.
<b>12</b>	<b>Project Name</b>	Lynn Youth Street Outreach Advocacy (LYSOA)
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$3,526.40
	<b>Description</b>	The Lynn Youth Street Outreach Advocacy (LYSOA) is a community based organization providing advocacy and services to at risk, proven risk, young adults and their families in the community. LYSOA designed a program to teach youth the importance of community involvement. The Youth Community Impact (YCI) is a community service/volunteer program that

		the youth have an opportunity to learn responsibility but to also interact with other community activities in coordination with other agencies in the city. The youth will participate in community clean-up around the city in partnership with Centerboard. Participants are referred by the Lynn Juvenile Court Probation Department. CDBG funds in the amount of \$3,526.40 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 19 youth, 100% being of low/moderate income and 89% being of a minority group.
	<b>Location Description</b>	312A Union Street, Lynn, MA 01901
	<b>Planned Activities</b>	The Lynn Youth Street Outreach Advocacy (LYSOA) is a community based organization providing advocacy and services to at risk, proven risk, young adults and their families in the community. LYSOA designed a program to teach youth the importance of community involvement. The Youth Community Impact (YCI) is a community service/volunteer program that the youth have an opportunity to learn responsibility but to also interact with other community activities in coordination with other agencies in the city. The youth will participate in community clean-up around the city in partnership with Centerboard. Participants are referred by the Lynn Juvenile Court Probation Department.
<b>13</b>	<b>Project Name</b>	The Highlands Coalition
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$1,218.38
	<b>Description</b>	The Highlands Coalition will organize the Healthy Eating Youth (HEY) Club at Cook Street Playground. The HEY Club will work with youth aged 10-12 who are mainly over-weight and obese and provide a health/creative arts program focusing on over-weight issues. A vegetable garden will be planted and maintained at Cook Street Playground where youth will learn about healthy eating, exercise and engage in art and music to build self confidence. This activity is expected to service 4 youth, 100% being of low/moderate income and 50% being of a minority group. CDBG funds in the amount of \$1,218.38 will support this program.

	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 4 youth, 100% being of low/moderate income and 50% being of a minority group.
	<b>Location Description</b>	Cook Street Playground Community Garden, Cook Street, Lynn, MA 01902
	<b>Planned Activities</b>	The Highlands Coalition will organize the Healthy Eating Youth (HEY) Club at Cook Street Playground. The HEY Club will work with youth aged 10-12 who are mainly over-weight and obese and provide a health/creative arts program focusing on over-weight issues. A vegetable garden will be planted and maintained at Cook Street Playground where youth will learn about healthy eating, exercise and engage in art and music to build self confidence.
<b>14</b>	<b>Project Name</b>	Beyond Walls
	<b>Target Area</b>	Waterfront District
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$3,800
	<b>Description</b>	This activity involves the activation of a tree-acre waterfront site adjacent to Lynn's ferry terminal. To create meaningful public access to Lynn's waterfront - an amenity that has been historically unavailable for public use - Beyond Walls will design, build and manage a public container park. Preliminary plans feature an open-air art gallery, retail space, multi-use turf field, performance space, co-working space (including offices for Beyond Walls), and a designated area for food trucks. CDBG funds will be used for a modified shipping container that Beyond Walls, working with assorted project partners, will outfit into a covered Ferry Shelter for visitors to the park and future Lynn ferry. This activity will be funded \$3,800.00 of CDBG funds.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 10,525 individuals, 78% being of low/moderate income.



	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	This activity involves the activation of a tree-acre waterfront site adjacent to Lynn's ferry terminal. To create meaningful public access to Lynn's waterfront - an amenity that has been historically unavailable for public use - Beyond Walls will design, build and manage a public container park. Preliminary plans feature an open-air art gallery, retail space, multi-use turf field, performance space, co-working space (including offices for Beyond Walls), and a designated area for food trucks. CDBG funds will be used for a modified shipping container that Beyond Walls, working with assorted project partners, will outfit into a covered Ferry Shelter for visitors to the park and future Lynn ferry.
<b>15</b>	<b>Project Name</b>	Parent Professional Advocacy League (PPAL)
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$1,721.40
	<b>Description</b>	The Friday Family Support Group (FFSG) exists to provide children with Serious Emotional Disorders (SED), their parents and siblings with support in their community. The Group meets weekly on Friday nights, year-round, at the Lynn YMCA and provides recreational activities while also aiming to address social skills, acceptance and personal development. Group activities are led by a PPAL Family Support Specialist who is employed by the MSPCC through a Department of Mental Health contract. The goal of the FFSG is to keep families of SED children thriving in the community. This activity is expected to service 159 individuals, 99% being of low/moderate income and 50% being of a minority group. CDBG funds in the amount of \$1,721.40 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 159 individuals, 99% being of low/moderate income and 50% being of a minority group.
	<b>Location Description</b>	Lynn YMCA, 20 Neptune Blvd, Lynn, MA 01902
	<b>Planned Activities</b>	The Friday Family Support Group (FFSG) exists to provide children with Serious Emotional Disorders (SED), their parents and siblings with support

		in their community. The Group meets weekly on Friday nights, year-round, at the Lynn YMCA and provides recreational activities while also aiming to address social skills, acceptance and personal development. Group activities are led by a PPAL Family Support Specialist who is employed by the MSPCC through a Department of Mental Health contract. The goal of the FFSG is to keep families of SED children thriving in the community.
16	<b>Project Name</b>	College Application Education Project (CAEP)
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$3,036.91
	<b>Description</b>	The mission of the College Application Education Project, Inc. is to offer parents, middle school and high school students career development, college preparation, college selection, admissions and financial application training. The project also provides a series of programs and activities designed to enhance individual skills in resolving conflict, resistance to drugs and alcohol, self-esteem, self-discipline, decision making, leadership, while reinforcing positive citizenship, and seeing the value of education as a way to a productive future. CDBG funds in the amount of \$3,036.91 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity will service 56 individuals, 100% being of low/moderate income and 96% being of a minority group.
	<b>Location Description</b>	CAEP, 2 Adams Street Extension, Lynn, MA 01902
	<b>Planned Activities</b>	The mission of the College Application Education Project, Inc. is to offer parents, middle school and high school students career development, college preparation, college selection, admissions and financial application training. The project also provides a series of programs and activities designed to enhance individual skills in resolving conflict, resistance to drugs and alcohol, self-esteem, self-discipline, decision making, leadership, while reinforcing positive citizenship, and seeing the value of education as a way to a productive future.
17	<b>Project Name</b>	Community Minority Cultural Center (CMCC)

	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$29,199.49
	<b>Description</b>	The Community Minority Cultural Center (CMCC) provides support to three community based programs and organizations. CMCC provides an ESOL Program, computer classes and Spanish classes. The ESOL Program is an English language learning program for non-native speakers. The computer classes provide computer access and training to youths and adults. The Spanish class provides effective language instruction to non-Spanish speakers. It is estimated that this activity will service 4,000 individuals, 100% being of low/moderate income and 95% being of a minority group. Funding is used for operating expenses. CDBG funds in the amount of \$29,199.49 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that this activity will service 4,000 individuals, 100% being of low/moderate income and 95% being of a minority group.
	<b>Location Description</b>	CMCC, 298 Union Street, Lynn, MA 01901
	<b>Planned Activities</b>	The Community Minority Cultural Center (CMCC) provides support to three community based programs and organizations. CMCC provides an ESOL Program, computer classes and Spanish classes. The ESOL Program is an English language learning program for non-native speakers. The computer classes provide computer access and training to youths and adults. The Spanish class provides effective language instruction to non-Spanish speakers. Funding is used for operating expenses.
<b>18</b>	<b>Project Name</b>	The Brickyard Collaborative
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$4,512.50
	<b>Description</b>	The Brickyard Collaborative will engage participants in mechanical, electronic and design processes and workforce development related skills. Makerspaces combine design and manufacturing equipment,

		community and education for the purposes of enabling community members to design, prototype and create manufactured works that wouldn't be possible to create with the resources available to individuals working alone. It is estimated that 17 individuals will participate in ongoing workshops, instruction and classes, 100% being of low/moderate income. CDBG funds in the amount of \$4,512.50 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 17 individuals will participate in ongoing workshops, instruction and classes, 100% being of low/moderate income.
	<b>Location Description</b>	The Brickyard Collaborative, 71 Linden Street, Lynn, MA 01905
	<b>Planned Activities</b>	The Brickyard Collaborative will engage participants in mechanical, electronic and design processes and workforce development related skills. Makerspaces combine design and manufacturing equipment, community and education for the purposes of enabling community members to design, prototype and create manufactured works that wouldn't be possible to create with the resources available to individuals working alone.
<b>19</b>	<b>Project Name</b>	New American Association of Massachusetts (NAAM)
	<b>Target Area</b>	Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$4,512.50
	<b>Description</b>	The New American Association (formerly the Russian Community Association) Vocational Readiness program will support economic growth in Lynn industries by equipping local residents, especially those from immigrant and refugee backgrounds, with the basic job skills needed to be competitive in the job market in industries with a documented need for skilled workers. Approximately 441 clients will receive job training and development skills. CDBG funds in the amount of \$4,512.50 will support this program.

	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 441 clients will receive job training and development skills, 100% being of low/moderate income and 83% being of a minority group.
	<b>Location Description</b>	NAAM, 330 Lynn, Suite 302, Lynn, MA 01901
	<b>Planned Activities</b>	The New American Association (formerly the Russian Community Association) Vocational Readiness program will support economic growth in Lynn industries by equipping local residents, especially those from immigrant and refugee backgrounds, with the basic job skills needed to be competitive in the job market in industries with a documented need for skilled workers. Approximately 441 clients will receive job training and development skills.
20	<b>Project Name</b>	Entrepreneurship for All Lynn (EforAll)
	<b>Target Area</b>	Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,000
	<b>Description</b>	Entrepreneurship for All (EforAll) provides vital services to early-stage entrepreneurs, particularly Low-and-Moderate Income (LMI) residents to help them launch their businesses. We offer a year-long entrepreneurship program that includes 12 weeks of business training (60 hours), a strong mentorship program led by local business leaders, space to work, seed capital and an extensive network of volunteers, all free to the entrepreneurs. Additionally, our program includes two pitch contests in collaboration with local organizations, entrepreneur meetups, office hours and workshops, both in English and Spanish, that are open to the public. CDBG funds in the amount of \$2,000.00 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is expected that 80 Lynn residents will be serviced by this activity, 80% being of low/moderate income.
	<b>Location Description</b>	EforAll, 319 Lynnway, Lynn, MA 01901

	<b>Planned Activities</b>	Entrepreneurship for All (EforAll) provides vital services to early-stage entrepreneurs, particularly Low-and-Moderate Income (LMI) residents to help them launch their businesses. We offer a year-long entrepreneurship program that includes 12 weeks of business training (60 hours), a strong mentorship program led by local business leaders, space to work, seed capital and an extensive network of volunteers, all free to the entrepreneurs. Additionally, our program includes two pitch contests in collaboration with local organizations, entrepreneur meetups, office hours and workshops, both in English and Spanish, that are open to the public.
21	<b>Project Name</b>	Open Door Immigration Services (ODIS)
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Svcs
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,000
	<b>Description</b>	ODIS will provide three 2-hour “Know Your Rights” trainings per year to staff at Lynn-based non-profits, government agencies, schools and companies on topics such as immigrant rights, immigration resources, family planning in cases of deportation and upcoming/current immigration policy. They will also provide five hours of new client consultations (in both English and Spanish) at least one day a month for the next 12 months specifically for Lynn residents. In addition, continue to serve Lynn residents with consultations in the Salem office with the goal of providing 85 total client consultations. ODIS will also provide Lynn residents with access to free citizenship/naturalization classes that are offered in Salem. Classes are offered two hours a week for 10 weeks in the spring and fall of each year and will include instruction and all materials. If there is enough interest from Lynn residents, ODIS will offer a free citizenship class in Lynn. This activity will be funded \$2,000.00 of CDBG funds.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is expected to service 85 individuals, 80% being of low/moderate income.
<b>Location Description</b>	Open Door Immigration Services, 57 Wharf Street, Suite 3A, Salem, MA 01970	

	<b>Planned Activities</b>	ODIS will provide three 2-hour “Know Your Rights” trainings per year to staff at Lynn-based non-profits, government agencies, schools and companies on topics such as immigrant rights, immigration resources, family planning in cases of deportation and upcoming/current immigration policy. They will also provide five hours of new client consultations (in both English and Spanish) at least one day a month for the next 12 months specifically for Lynn residents. In addition, continue to serve Lynn residents with consultations in the Salem office with the goal of providing 85 total client consultations. ODIS will also provide Lynn residents with access to free citizenship/naturalization classes that are offered in Salem. Classes are offered two hours a week for 10 weeks in the spring and fall of each year and will include instruction and all materials. If there is enough interest from Lynn residents, ODIS will offer a free citizenship class in Lynn.
22	<b>Project Name</b>	Lynn Main Streets
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Services
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$2,000
	<b>Description</b>	With troublesome issues spanning the area such as that of a heightened amount of trash on sidewalks, public health and safety protocol being disregarded, uninformed and unaddressed, to spaces being left abandoned or underutilized and small businesses being forced to close due to the lack of accessible support, Lynn Main Streets seeks to assist the City, and the community, in finding a cohesive path forward to address these problem areas and strengthen the downtown by way of activation, programmatic offerings, beautification, safety components and engaging residents and visitors through a community driven process. CDBG funds in the amount of \$2,000.00 will be used for this activity.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity will service downtown Lynn residents, approximately 15,000 individuals, 70% being of low/moderate income.
	<b>Location Description</b>	Lynn Cultural District, Downtown Lynn, Lynn, MA 01901
	<b>Planned Activities</b>	With troublesome issues spanning the area such as that of a heightened amount of trash on sidewalks, public health and safety protocol being

		disregarded, uninformed and unaddressed, to spaces being left abandoned or underutilized and small businesses being forced to close due to the lack of accessible support, Lynn Main Streets seeks to assist the City, and the community, in finding a cohesive path forward to address these problem areas and strengthen the downtown by way of activation, programmatic offerings, beautification, safety components and engaging residents and visitors through a community driven process.
<b>23</b>	<b>Project Name</b>	Infrastructure Development Program
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Promote Economic Development Improve Public Facilities and Infrastructure
	<b>Needs Addressed</b>	Economic Development Public Facilities and Infrastructure
	<b>Funding</b>	CDBG: \$ 513,422.70
	<b>Description</b>	The Infrastructure Development Programs objective is the enhancement of the community's infrastructure facilities. Funding will provide infrastructure improvements (i.e. sidewalk replacement, shade trees, demolition, parking lots, streetscape amenities, antique lighting, etc.) in commercial areas to assist private commercial investment. It is estimated that approximately 20 businesses will benefit from infrastructure improvements. CDBG funds in the amount of \$513,422.70 will support this program. This activity will be completed within one year.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that approximately 20 businesses will benefit from infrastructure improvements.
	<b>Location Description</b>	Lynn Department of Community Development, Room 311, Lynn City Hall, Lynn, MA 01901
	<b>Planned Activities</b>	The Infrastructure Development Programs objective is the enhancement of the community's infrastructure facilities. Funding will provide infrastructure improvements (i.e. sidewalk replacement, shade trees, demolition, parking lots, streetscape amenities, antique lighting, etc.) in commercial areas to assist private commercial investment.
<b>24</b>	<b>Project Name</b>	Small Business Assistance Center (SBAC)



	<b>Target Area</b>	Market Street Gateway Washington Street Gateway Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	The Lynn SBAC is an innovative project undertaken through a partnership of the Lynn public and private sectors to support the growth of small businesses in the City. The SBAC provides information and guidance to entrepreneurs in areas such as applying for city-administered micro-loans and finding affordable office, retail or manufacturing space. Funding will be used to staff a trained in-take officer who will refer businesses and clients to appropriate personnel and/or resources, achieve outreach and integration of the economic development network and offer a range of services to attract clients. It is estimated that the SBAC will receive 1,200 inquiries in the downtown area alone, assist 50 businesses and that 1 job will be created. The program benefits Lynn residents who shop in the downtown area, 71% of whom are low/moderate income persons. CDBG funds in the amount of \$32,000.00 will support this program. This activity will be completed by the end of the fiscal year.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that the SBAC will receive 1,200 inquiries in the downtown area alone, assist 50 businesses and that 1 job will be created. The program benefits Lynn residents who shop in the downtown area, 71% of whom are low/moderate income persons.
	<b>Location Description</b>	Lynn Area Chamber of Commerce, 583 Chestnut Street, Lynn, MA 01904
	<b>Planned Activities</b>	The Lynn SBAC is an innovative project undertaken through a partnership of the Lynn public and private sectors to support the growth of small businesses in the City. The SBAC provides information and guidance to entrepreneurs in areas such as applying for city-administered micro-loans and finding affordable office, retail or manufacturing space. Funding will be used to staff a trained in-take officer who will refer businesses and clients to appropriate personnel and/or resources, achieve outreach and integration of the economic development network and offer a range of services to attract clients.
<b>25</b>	<b>Project Name</b>	Commercial Facade Program

	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	The Commercial Facade Program provides assistance to businesses located in the downtown area for the purpose of upgrading and coordinating signage and storefront improvements to enhance the aesthetic appearance and economic vitality of the area. The maximum grant available is \$4,000.00. It is estimated that approximately 7 businesses will benefit from the Commercial Facade Program. CDBG funds in the amount of \$25,000 will be used to provide grants to businesses in the City. Grant funding will be expended within the fiscal year.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that approximately 7 businesses will benefit from the Commercial Facade Program.
	<b>Location Description</b>	Lynn Department of Community Development, 3 City Hall Square, Lynn City Hall, Room 311, Lynn, MA 01901
	<b>Planned Activities</b>	The Commercial Facade Program provides assistance to businesses located in the downtown area for the purpose of upgrading and coordinating signage and storefront improvements to enhance the aesthetic appearance and economic vitality of the area. The maximum grant available is \$4,000.00. CDBG funds in the amount of \$25,000 will be used to provide grants to businesses in the City. Grant funding will be expended within the fiscal year.
26	<b>Project Name</b>	Economic Development Support & Assistance Program
	<b>Target Area</b>	Market Street Gateway Washington Street Gateway Central Lynn Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$16,800

	<b>Description</b>	The Economic Development Support & Assistance program is designed to provide administrative, technical assistance, compliance and outreach to the Lynn Municipal Finance Corporation (LMFC). The LMFC and the Economic Development and Industrial Corporation of Lynn (EDIC) function as both a primary lender, lender of last resort and subordinated lender for 200 businesses that are primarily located in the City's designated planning area. It is estimated that 20 businesses will be supported. The program generates business and employment opportunities for low/moderate-income residents. Funding will provide staff and professional support in preparation of loan packages, loan processing, technical assistance in support of economic development, as well as information regarding program availability, job creation and grantsmanship. CDBG funds in the amount of \$16,800 will support this program. This activity will be completed by the end of the fiscal year.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 20 businesses will be supported. The program generates business and employment opportunities for low/moderate-income residents.
	<b>Location Description</b>	Economic Development Industrial Corporation, Lynn City Hall, Room 405, Lynn, MA 01901
	<b>Planned Activities</b>	The Economic Development Support & Assistance program is designed to provide administrative, technical assistance, compliance and outreach to the Lynn Municipal Finance Corporation (LMFC). The LMFC and the Economic Development and Industrial Corporation of Lynn (EDIC) function as both a primary lender, lender of last resort and subordinated lender for 200 businesses that are primarily located in the City's designated planning area. It is estimated that 20 businesses will be supported. The program generates business and employment opportunities for low/moderate-income residents. Funding will provide staff and professional support in preparation of loan packages, loan processing, technical assistance in support of economic development, as well as information regarding program availability, job creation and grantsmanship. CDBG funds in the amount of \$16,800 will support this program. This activity will be completed by the end of the fiscal year.
<b>27</b>	<b>Project Name</b>	Neighborhood Stabilization
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods

	<b>Needs Addressed</b>	Neighborhood Revitalization
	<b>Funding</b>	CDBG: \$70,307
	<b>Description</b>	Non-profit organizations and housing developers can utilize CDBG funds to purchase and rehabilitate existing housing or acquire and construct new housing units to sell to potential first time homebuyers or to create new affordable rental units. It is estimated that approximately 4 units will be created through this process. CDBG funds in the amount of \$20,307 plus \$50,000 of Program Income will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that approximately 4 units will be created through this process.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	Non-profit organizations and housing developers can utilize CDBG funds to purchase and rehabilitate existing housing or acquire and construct new housing units to sell to potential first time homebuyers or to create new affordable rental units. It is estimated that approximately 4 units will be created through this process.
28	<b>Project Name</b>	Rehabilitation Loans and Grants
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Neighborhood Revitalization
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	LHAND administers rehabilitation grant and loan programs as follows: Rehab Loan Program provides: Direct Loan: Owner-occupants of 1 to 4 unit residential buildings, city-wide with a priority given to residents located within LHANDs Neighborhood Revitalization Area (NRA), are eligible for a \$15,000 loan at 3% interest for the cost of eligible repairs with a 5 - 15 year repayment period. Elderly Deferred: Elderly owner-occupants (over 62 years old) who own a single family home are eligible for a \$15,000 deferred loan at 0% for the cost of eligible repairs. Priority will be given to improving energy efficiency and the correction of code violations. Handicap Accessibility: Owner-occupants who own a 1 to 4 unit residential building are eligible for a \$15,000 deferred loan at 0% in

		order to make any unit in their home handicap accessible. Grant Program provides: Development Area Grant: Residents located within the designated Development Area who own a 1-4 unit residential building are eligible for a grant of up to \$5,000 for eligible exterior repairs. Program is based on availability of funds. Target Area Grant: Residents located within the designated Target Area, who own a single-family residential unit, are eligible for a grant of up to \$5,000 for eligible exterior repairs. This program is based on availability of funds. It is estimated that 5 homeowners will be assisted during FY21 utilizing \$75,000 in grant funds and \$25,000 in Program Income to support these programs.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 5 homeowners will be assisted during FY21 utilizing \$75,000 and \$25,000 in Program Income to support these programs.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	LHAND administers rehabilitation grant and loan programs as follows: Rehab Loan Program provides: Direct Loan: Owner-occupants of 1 to 4 unit residential buildings, city-wide with a priority given to residents located within LHANDs Neighborhood Revitalization Area (NRA), are eligible for a \$15,000 loan at 3% interest for the cost of eligible repairs with a 5 - 15 year repayment period. Elderly Deferred: Elderly owner-occupants (over 62 years old) who own a single family home are eligible for a \$15,000 deferred loan at 0% for the cost of eligible repairs. Priority will be given to improving energy efficiency and the correction of code violations. Handicap Accessibility: Owner-occupants who own a 1 to 4 unit residential building are eligible for a \$15,000 deferred loan at 0% in order to make any unit in their home handicap accessible. Grant Program provides: Development Area Grant: Residents located within the designated Development Area who own a 1-4 unit residential building are eligible for a grant of up to \$5,000 for eligible exterior repairs. Program is based on availability of funds. Target Area Grant: Residents located within the designated Target Area, who own a single-family residential unit, are eligible for a grant of up to \$5,000 for eligible exterior repairs. This program is based on availability of funds.
<b>29</b>	<b>Project Name</b>	Affordable Housing Rehabilitation
	<b>Target Area</b>	Central Lynn

	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Neighborhood Revitalization Affordable Housing
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Non-profit organizations can utilize CDBG funds to rehabilitate existing low moderate housing units in an effort to continue to provide safe, energy efficient and affordable decent housing. \$25,000 in CDBG funds will be used to support this program. It is anticipated that approximately 6 units will be rehabilitated through this process.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is anticipated that approximately 6 units will be rehabilitated through this process.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	Non-profit organizations can utilize CDBG funds to rehabilitate existing low moderate housing units in an effort to continue to provide safe, energy efficient and affordable decent housing.
<b>30</b>	<b>Project Name</b>	Homeownership Assistance Programs
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Preserve & Expand Affordable Homeownership Opp. Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Homeownership
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	LHAND administers two homebuyer programs as follows: Realizing the Dream of Homeownership is meant to expand the affordability of homeownership to eligible first-time buyers whose savings and income are inadequate to meet certain costs associated with the purchase of a 1-4 residential property. This program is available city wide and the resources from this program will be in the form of a second mortgage. Homebuyers will be eligible for a \$5,000 forgivable deferred loan and a 0% \$5,000 amortized loan for a term of 5 years for the maximum amount of \$10,000. The assistance is only for down-payment, closing costs, increasing energy efficiency and the correction of code violations. The

	<p>One Mortgage Assistance Program provides down payment and closing cost assistance for those who are participating in the state approved Soft Second Program. The Soft Second loans are available to low and moderate income first-time homebuyers to reduce their first mortgage amounts and eliminate the need for Private Mortgage Insurance and make homeownership more affordable. LHAND will match up to 1.5% of the down payment amount and provide closing cost assistance for a maximum amount of \$5,000 in the form of a forgivable deferred loan to eligible first-time buyers whose savings and income are inadequate to meet the cost associated with the purchase of a 1-4 residential property. It is estimated that 10 households (est. 5 minority households) will be served during FY22 utilizing \$75,000 in grant funds and \$25,000 in program income. This program is available city wide.</p>
<b>Target Date</b>	6/30/2022
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 10 households (est. 5 minority households) will be served during FY22 utilizing \$25,000 in grant funds and \$25,000 in program income.
<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
<b>Planned Activities</b>	<p>LHAND administers two homebuyer programs as follows: Realizing the Dream of Homeownership is meant to expand the affordability of homeownership to eligible first-time buyers whose savings and income are inadequate to meet certain costs associated with the purchase of a 1-4 residential property. This program is available city wide and the resources from this program will be in the form of a second mortgage. Homebuyers will be eligible for a \$5,000 forgivable deferred loan and a 0% \$5,000 amortized loan for a term of 5 years for the maximum amount of \$10,000. The assistance is only for down-payment, closing costs, increasing energy efficiency and the correction of code violations. The One Mortgage Assistance Program provides down payment and closing cost assistance for those who are participating in the state approved Soft Second Program. The Soft Second loans are available to low and moderate income first-time homebuyers to reduce their first mortgage amounts and eliminate the need for Private Mortgage Insurance and make homeownership more affordable. LHAND will match up to 1.5% of the down payment amount and provide closing cost assistance for a maximum amount of \$5,000 in the form of a forgivable deferred loan to eligible first-time buyers whose savings and income are inadequate to</p>

		meet the cost associated with the purchase of a 1-4 residential property. This program is available city wide.
31	<b>Project Name</b>	HOME - Homeownership Assistance Programs
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Preserve & Expand Affordable Homeownership Opp.
	<b>Needs Addressed</b>	Homeownership
	<b>Funding</b>	HOME: \$55,000
	<b>Description</b>	LHAND administers two homebuyer programs as follows: Realizing the Dream of Homeownership is meant to expand the affordability of homeownership to eligible first-time buyers whose savings and income are inadequate to meet certain costs associated with the purchase of a single family or condominium residential property. This program is available city wide and the resources from this program will be in the form of a second mortgage. Clients that meet the income requirements will be eligible for a \$5,000 forgivable deferred loan. The assistance is only for down-payment and closing costs. The One Mortgage Assistance Program provides down payment and closing cost assistance for those who are participating in the state approved Soft Second mortgage program. The Soft Second loans are available to low and moderate income first-time homebuyers to reduce their first mortgage amount and eliminate the need for Private Mortgage Insurance to make homeownership more affordable. LHAND will match up to 1.5% of the down payment amount and provide closing cost assistance for a maximum amount of \$5,000 in the form of a forgivable deferred loan to eligible first-time buyers whose savings and income are inadequate to meet the cost associated with the purchase of a single family or condominium residential property. This program is available city wide. It is estimated that 6 first-time homebuyers will benefit from this program. \$30,000 in HOME funds and \$25,000 in HOME program income will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 6 first-time homebuyers will benefit from this program.
<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902	



	<b>Planned Activities</b>	<p>LHAND administers two homebuyer programs as follows: Realizing the Dream of Homeownership is meant to expand the affordability of homeownership to eligible first-time buyers whose savings and income are inadequate to meet certain costs associated with the purchase of a single family or condominium residential property. This program is available city wide and the resources from this program will be in the form of a second mortgage. Clients that meet the income requirements will be eligible for a \$5,000 forgivable deferred loan. The assistance is only for down-payment and closing costs. The One Mortgage Assistance Program provides down payment and closing cost assistance for those who are participating in the state approved Soft Second mortgage program. The Soft Second loans are available to low and moderate income first-time homebuyers to reduce their first mortgage amount and eliminate the need for Private Mortgage Insurance to make homeownership more affordable. LHAND will match up to 1.5% of the down payment amount and provide closing cost assistance for a maximum amount of \$5,000 in the form of a forgivable deferred loan to eligible first-time buyers whose savings and income are inadequate to meet the cost associated with the purchase of a single family or condominium residential property. This program is available city wide.</p>
32	<b>Project Name</b>	HOME - Rehabilitation Loan & Grant Programs
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Neighborhood Revitalization
	<b>Funding</b>	HOME: \$55,000
	<b>Description</b>	<p>LHAND administers rehabilitation grant and loan programs as follows: Rehab Loan Program provides: Direct Loan: Owner-occupants of a single family, city-wide with a priority given to residents located within LHANDs Neighborhood Revitalization Area (NRA), are eligible for a \$15,000 loan at 3% interest for the cost of eligible repairs with a 5 - 15 year repayment period. Elderly Deferred: Elderly owner-occupants (over 62 years old) who own a single family home are eligible for a \$15,000 deferred loan at 0% for the cost of eligible repairs. Priority will be given to improving energy efficiency and the correction of code violations. Handicap Accessibility: Owner-occupants who own a single family are eligible for a \$15,000 deferred loan at 0% in order to make any unit in their home handicap accessible. Grant Program provides: Development Area Grant: Residents located within the designated Development Area who own a single family are eligible for a grant of up to \$5,000 for eligible exterior</p>

		repairs. Program is based on availability of funds. Target Area Grant: Residents located within the designated Target Area, who own a single-family residential unit, are eligible for a grant of up to \$5,000 for eligible exterior repairs. This program is based on availability of funds. It is estimated that 5 homeowners will be assisted utilizing \$30,000 in HOME funds and \$25,000 in HOME program income to support these programs.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 5 homeowners will be assisted utilizing \$30,000 in HOME funds and \$25,000 in HOME program income to support these programs.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	LHAND administers rehabilitation grant and loan programs as follows: Rehab Loan Program provides: Direct Loan: Owner-occupants of a single family, city-wide with a priority given to residents located within LHANDs Neighborhood Revitalization Area (NRA), are eligible for a \$15,000 loan at 3% interest for the cost of eligible repairs with a 5 - 15 year repayment period. Elderly Deferred: Elderly owner-occupants (over 62 years old) who own a single family home are eligible for a \$15,000 deferred loan at 0% for the cost of eligible repairs. Priority will be given to improving energy efficiency and the correction of code violations. Handicap Accessibility: Owner-occupants who own a single family are eligible for a \$15,000 deferred loan at 0% in order to make any unit in their home handicap accessible. Grant Program provides: Development Area Grant: Residents located within the designated Development Area who own a single family are eligible for a grant of up to \$5,000 for eligible exterior repairs. Program is based on availability of funds. Target Area Grant: Residents located within the designated Target Area, who own a single-family residential unit, are eligible for a grant of up to \$5,000 for eligible exterior repairs. This program is based on availability of funds.
<b>33</b>	<b>Project Name</b>	HOME - CHDO
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Preserve & Expand Affordable Homeownership Opp.
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$150,000

	<b>Description</b>	LHAND provides HOME funds to eligible Certified CHDOs to provide affordable homeownership and rental opportunities. This program will benefit 4 individuals. Proceeds from the resale of housing units can be reused by the CHDO for similar activities. HOME funds in the amount of \$150,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will benefit 4 individuals.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	LHAND provides HOME funds to eligible Certified CHDOs to provide affordable homeownership and rental opportunities. This program will benefit 4 individuals. Proceeds from the resale of housing units can be reused by the CHDO for similar activities. HOME funds in the amount of \$150,000 will support this program.
<b>34</b>	<b>Project Name</b>	HOME - Neighborhood Stabilization (Construction & Rehab)
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Neighborhood Revitalization
	<b>Funding</b>	HOME: \$301,345
	<b>Description</b>	Non-profit organizations and Housing Developers can utilize HOME funds to purchase & rehabilitate existing housing or acquire and construct new housing units to sell to potential first time homebuyers or to create new affordable rental units. Proceeds from the resale of the housing units will go back into a revolving fund to reuse for additional projects. It is anticipated that approximately 6 units will be created through this process. HOME funds in the amount of \$251,345 and HOME program income of \$50,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is anticipated that approximately 6 units will be created through this process.

	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	Non-profit organizations and Housing Developers can utilize HOME funds to purchase & rehabilitate existing housing or acquire and construct new housing units to sell to potential first time homebuyers or to create new affordable rental units. Proceeds from the resale of the housing units will go back into a revolving fund to reuse for additional projects.
<b>35</b>	<b>Project Name</b>	HOME - Tenant Based Rental Assistance (TBRA)
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Reduce Homelessness
	<b>Needs Addressed</b>	Affordable Housing Homelessness
	<b>Funding</b>	HOME: \$200,000
	<b>Description</b>	This program, as part of the agency's Housing First initiative, is meant to assist qualified families transitioning out of DTA emergency shelters into permanent housing that pay a disproportionate share of their income toward housing costs (rent and utilities), unaccompanied high school youth identified as at-risk by the Lynn School Department, elders identified by Greater Lynn Senior Services as victims of abuse and/or neglect, grandparents acting as parents, working families residing in HOME-funded developments located within the city's Neighborhood Revitalization Area (NRA) and Housing First. LHAND will provide these households with a housing grant per month to help pay their rent for a period of one (1) year. LHAND will assist 12 clients under this program. HOME funds in the amount of \$200,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	LHAND will assist 12 clients under this program.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	This program, as part of the agency's Housing First initiative, is meant to assist qualified families transitioning out of DTA emergency shelters into permanent housing that pay a disproportionate share of their income toward housing costs (rent and utilities), unaccompanied high school

		youth identified as at-risk by the Lynn School Department, elders identified by Greater Lynn Senior Services as victims of abuse and/or neglect, grandparents acting as parents, working families residing in HOME-funded developments located within the city’s Neighborhood Revitalization Area (NRA) and Housing First. LHAND will provide these households with a housing grant per month to help pay their rent for a period of one (1) year.
36	<b>Project Name</b>	HOME - Non-Profit Organization Assistance
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$50,000
	<b>Description</b>	LHAND provides HOME funds to eligible non-profits organizations to provide affordable homeownership and rental opportunities through rehabilitation or new construction efforts. This program will increase the supply of good quality rental units for individuals and families at or below 60% of AMI. LHAND will assist 2 clients under this program and HOME funds in the amount of \$50,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will benefit 2 individuals.
<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902	
<b>Planned Activities</b>	LHAND provides HOME funds to eligible non-profits organizations to provide affordable homeownership and rental opportunities through rehabilitation or new construction efforts. This program will increase the supply of good quality rental units for individuals and families at or below 60% of AMI.	
37	<b>Project Name</b>	ESG20 Lynn
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Reduce Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	ESG: \$211,174

	<b>Description</b>	The city will allocate \$72,000 in ESG funds to LHADG to provide tenant rental assistance in the form of first/last month's rent, security deposits, short-term rental assistance up to 12 months and rental arrearages up to a 6 month look back period to eligible residents. The Multi-Service Center currently houses four non-profit tenants that provide supportive services for Lynn's homeless and at-risk individuals: My Brother's Table, Lynn Shelter Association, Healthy Streets Outreach Program and the Essex County Sheriff's Department. \$60,278.00 in ESG funds will be available to provide security services at this facility and \$29,200 in ESG funds will be available for street advocacy. \$20,000 in ESG will be allocated to the Haven Project, which provides a Drop-In Center for Homeless Young Adults. The program offers support and services to young adults of Lynn who do not have a safe and stable living environment. The Lynn Shelter Association will receive \$20,000 in ESG funds for operational expenses related to its day program for homeless individuals. ESG funds in the amount of \$16,336 will be allocated for administrative expenses.
	<b>Target Date</b>	6/30/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 3,000 homeless and at-risk individuals will be serviced by the aforementioned activities.
	<b>Location Description</b>	Multi-Service Center, 100 Willow Street, Lynn, MA 01901 Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902 57 Munroe Street, Lynn, MA 01901
	<b>Planned Activities</b>	ESG funds will be allocated for a rental assistance program, day program and drop in center for homeless individuals, street advocacy, security services and administration.
38	<b>Project Name</b>	HOME - Non-Profit Support
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Preserve & Expand Affordable Homeownership Opp.
	<b>Needs Addressed</b>	Homeownership
	<b>Funding</b>	HOME: \$120,000
	<b>Description</b>	The Non-Profit Support (NDA & AHL) Program provides homeownership opportunities through the construction of moderately priced 1-2 unit

		residential buildings. The HOME funds will be used to pay for infrastructure and soft costs relating to the planning, design and development of new homes under the Infill Housing Program and, possibly, for the creation of affordable rental housing. It is estimated that these funds will contribute to the development of approximately 10 new units. HOME funds in the amount of \$120,000 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that these funds will contribute to the development of approximately 10 new units.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	The Non-Profit Support (NDA & AHL) Program provides homeownership opportunities through the construction of moderately priced 1-2 unit residential buildings. The HOME funds will be used to pay for infrastructure and soft costs relating to the planning, design and development of new homes under the Infill Housing Program and, possibly, for the creation of affordable rental housing.
<b>39</b>	<b>Project Name</b>	Activity Delivery - Community Facilities
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Improve Public Facilities and Infrastructure
	<b>Needs Addressed</b>	Public Facilities and Infrastructure
	<b>Funding</b>	CDBG: \$255,793.01
	<b>Description</b>	Activity delivery costs in the amount of \$255,793.01 include staff costs associated with providing Community Facilities activities.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity delivery costs in the amount of \$255,793.01 include staff costs associated with providing Community Facilities activities.
	<b>Location Description</b>	Community Development, Lynn City Hall, Room 311, Lynn, MA 01901
	<b>Planned Activities</b>	Activity delivery costs in the amount of \$ 255,793.01 include staff costs associated with providing Community Facilities activities.

40	<b>Project Name</b>	Activity Delivery - Housing
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Preserve + Expand Affordable Housing Opportunities Revitalize and Strengthen Neighborhoods
	<b>Needs Addressed</b>	Affordable Housing Opportunities and Neighborhood Revitalization
	<b>Funding</b>	CDBG: \$290,094
	<b>Description</b>	Activity delivery costs in the amount of \$290,040 include staff costs associated with providing housing activities.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity delivery costs in the amount of \$290,040 include staff costs associated with providing housing activities.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
<b>Planned Activities</b>	Activity delivery costs in the amount of \$290,040 include staff costs associated with providing housing activities.	
41	<b>Project Name</b>	Activity Delivery - Public Services
	<b>Target Area</b>	Downtown Lynn (including Lynn Downtown Cultural District)
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Services
	<b>Needs Addressed</b>	Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$139,476.52
	<b>Description</b>	Activity delivery costs in the amount of \$ 139,476.52 include staff costs associated with providing Public Service activities.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity delivery costs in the amount of \$ 139,476.52 include staff costs associated with providing Public Service activities.
	<b>Location Description</b>	Community Development, Lynn City Hall, Room 311, Lynn, MA 01901
<b>Planned Activities</b>	Activity delivery costs in the amount of \$ 139,476.52 include staff costs associated with providing Public Service activities.	



42	<b>Project Name</b>	General Administration
	<b>Target Area</b>	All Target Areas
	<b>Goals Supported</b>	Expand Public Services and Other Supportive Services Improve Public Facilities and Infrastructure Promote Economic Development Preserve + Expand Affordable Housing Opportunities Revitalize and Strengthen Neighborhoods Reduce Homelessness
	<b>Needs Addressed</b>	Economic Development Public Facilities and Infrastructure Public Services and Other Supportive Services
	<b>Funding</b>	CDBG: \$294,439.42
	<b>Description</b>	General planning/administrative expenses in the amount of \$294,439.42.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General planning/administrative expenses in the amount of \$294,439.42.
	<b>Location Description</b>	Community Development, Lynn City Hall, Room 311, Lynn, MA 01901
	<b>Planned Activities</b>	General planning/administrative expenses in the amount of \$294,439.42.
43	<b>Project Name</b>	HOME Administration
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Preserve & Expand Affordable Homeownership Opp. Revitalize and Strengthen Neighborhoods Reduce Homelessness
	<b>Needs Addressed</b>	Homelessness Homeownership Affordable Housing Neighborhood Revitalization
	<b>Funding</b>	HOME: \$92,372
	<b>Description</b>	HOME administrative expenses in the amount of \$92,372.00.

	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	HOME administrative expenses in the amount of \$92,372.00.
	<b>Location Description</b>	Lynn Housing Authority and Neighborhood Development, 10 Church Street, Lynn, MA 01902
	<b>Planned Activities</b>	HOME administrative expenses in the amount of \$93,585.00.
44	<b>Project Name</b>	MediClerk Program
	<b>Target Area</b>	Central Lynn
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$1,914.27
	<b>Description</b>	The Wellspring House MediClerk Program is a job training collaboration between Wellspring House, Inc. and North Shore Medical Center to train low-income men and women from Lynn and surrounding communities for entry-level medical-clerical positions in NSMC hospitals located on the North Shore. The Program includes 240+ hours of job training, 5-8 job shadowing opportunities, an internship, professional success and job search seminars, plus 12 months of support following job placement. The program is targeted to residents who are earning low wages, or making the transition from public assistance to work, are homeless or at risk of homelessness. It is estimated that 12 jobs will be created. CDBG funds in the amount of \$1,914.27 will support this program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 12 jobs will be created, 100% being of low/moderate income and 75% being of a minority group.
	<b>Location Description</b>	Wellspring House, Inc. 302 Essex Avenue, Gloucester, MA 01930
<b>Planned Activities</b>	The Wellspring House MediClerk Program is a job training collaboration between Wellspring House, Inc. and North Shore Medical Center to train low-income men and women from Lynn and surrounding communities for entry-level medical-clerical positions in NSMC hospitals located on the	

		North Shore. The Program includes 240+ hours of job training, 5-8 job shadowing opportunities, an internship, professional success and job search seminars, plus 12 months of support following job placement. The program is targeted to residents who are earning low wages, or making the transition from public assistance to work, are homeless or at risk of homelessness.
45	<b>Project Name</b>	Activity Delivery – Economic Development
	<b>Target Area</b>	Market Street Gateway, Washington Street Gateway, Central, Downtown Lynn
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$226,830.94
	<b>Description</b>	Activity delivery costs in the amount of \$226,830.94 include staff costs associated with providing Economic Development activities.
	<b>Target Date</b>	6/30/22
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity delivery costs in the amount of \$ 226,830.94 include staff costs associated with providing Economic Development Activities.
	<b>Location Description</b>	Community Development, Lynn City Hall, Room 311, Lynn, MA 01901
<b>Planned Activities</b>	Activity delivery costs in the amount of \$226,830.94 include staff costs associated with providing Economic Development activities.	
46	<b>Project Name</b>	PARC Match – Barry Park
	<b>Target Area</b>	Boston Street Corridor
	<b>Goals Supported</b>	Improve Public Facilities and Infrastructure
	<b>Needs Addressed</b>	Public Facilities Improvements
	<b>Funding</b>	CDBG: \$180,000
	<b>Description</b>	Funding will be used a matching for a state awarded PARC grant to undertake a variety of physical improvements to Barry Park to enhance active and passive recreational activities at this currently underutilized park. . CDBG funds in the amount of \$180,000.00 will support this program.
	<b>Target Date</b>	6/30/22

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that over 5,000 individuals will utilize park amenities with the majority of users being of low and moderate income.
	<b>Location Description</b>	18 Batchelder Court
	<b>Planned Activities</b>	This park improvement will include the installation of a splash pad, upgrades to the public parking lot and new plantings.
47	<b>Project Name</b>	Lynn Municipal Finance Corporation (LMFC) Loan Fund Program
	<b>Target Area</b>	Market Street Gateway, Washington Street Gateway, Central, Downtown Lynn
	<b>Goals Supported</b>	Promote Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$350,000.00
	<b>Description</b>	The LMFC Loan Program provides assistance to businesses located in Lynn for the purpose of job retention and job creation. This is a fixed loan program for the purchase and/or improvement of land, buildings, plant or equipment, inventory, etc. CDBG program income in the amount of \$350,000 will be used to provide loans to businesses in the City, which will generate approximately 10 low/moderate income jobs and/or provide services to low/moderate income residents. Loan funding will be expended within the fiscal year; however, completion of this activity may extend over a three year period to satisfy job creation requirements.
	<b>Target Date</b>	6/30/22
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that this activity will generate approximately 10 low/moderate income jobs and/or provide services to low/moderate income residents.
	<b>Location Description</b>	Community Development, Lynn City Hall, Room 311, Lynn, MA 01901
	<b>Planned Activities</b>	The LMFC Loan Program provides assistance to businesses located in Lynn for the purpose of job retention and job creation. This is a fixed loan program for the purchase and/or improvement of land, buildings, plant or equipment, inventory, etc. CDBG program income in the amount of \$350,000 will be used to provide loans to businesses in the City, which

		will generate approximately 10 low/moderate income jobs and/or provide services to low/moderate income residents. Loan funding will be expended within the fiscal year; however, completion of this activity may extend over a three year period to satisfy job creation requirements.
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# AP-50 Geographic Distribution

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## Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

While investments will continue to be made in projects citywide, the City has identified a series of local target areas which are high priority revitalization zones that are targeted for intensive housing, economic development and other improvements in future years. Priority areas are:

- Downtown Lynn (including Lynn Downtown Cultural District)
- Waterfront District
- Market Street Gateway
- Washington Street Gateway
- Central Lynn
- Boston Street Corridor

A summary of each area can be found in section SP-10 of the Consolidated Plan.

## Geographic Distribution

**Table 82 – Geographic Distribution**

Target Area	Percentage of Funds
Waterfront District	1
Market Street Gateway	5
Washington Street Gateway	5
Boston Street Corridor	6
Central Lynn	39
Downtown Lynn (including Lynn Downtown Cultural District)	44

## **Rationale for the priorities for allocating investments geographically**

As previously noted, the City intends to continue to invest in needed programs on a citywide basis, while prioritizing economic development and housing activities in the local target areas described in the Consolidated Plan in future years. As identified through multiple community planning processes, the basis by which the City allocates investments geographically is to focus on currently underutilized locations in and around higher density neighborhoods that present the largest opportunity to generate economic development and housing benefits for low and moderate-income residents and the broader community.

# AP-55 Affordable Housing

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## Introduction

**Table 83 – One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households to be Supported	
Homeless	100
Non-Homeless	1,750
Special-Needs	100
Total	1,950

**Table 84– One Year Goals for Affordable Housing by Support Type**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	1,890
The Production of New Units	10
Rehab of Existing Units	20
Acquisition of Existing Units	30
Total	1,950



# AP-60 Public Housing

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## Introduction

Over the course of the Annual Plan period, Lynn Housing Authority & Neighborhood Development (LHAND) will implement a series of activities to address the needs of its public housing stock and of LHAND residents and voucher program participants as further described in the PHA Annual Plan submitted to HUD.

## Actions planned during the next year to address the needs to public housing

See LHAND's PHA Annual Plan for a full description of planned actions and strategies. As the City's public housing authority, LHAND remains firmly committed to serving its residents and to achieving excellence in property management. Over time, LHAND has implemented numerous efficiencies including a comprehensive energy-savings program, ongoing staff training initiatives, cost-savings capital improvements and responsive maintenance services.

LHAND has also pursued alternative funding sources to support both the physical needs of its developments and the supportive service and other needs of its residents. Wherever possible, activities are planned in a manner that promote neighborhood revitalization and support the City's overall economic development goals and strategies.

## Actions to encourage public housing residents to become more involved in management and participate in homeownership

LHAND will continue to work with and support resident councils at their public housing sites, and to encourage resident involvement in the development and implementation of housing policy.

In partnership with the City, LHAND will work to expand and support Initiatives to enable low and moderate-income households to become first time homebuyers. LHAND will continue the Section 8 Homeownership Program, including applying for additional vouchers when available for use as homeownership opportunities.

## If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

LHAND is not designated as troubled.

## Discussion

See above discussion.

# AP-65 Homeless and Other Special Needs Activities

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## Introduction

The Lynn Continuum of Care (Lynn CoC) oversees the City's homeless strategy and the administration of all McKinney-Vento/HEARTH Act-funded grants, except McKinney-Vento funds that are directly allocated to the Lynn Public Schools. The Lynn CoC is a broad-based coalition comprised of local social service organizations, homeless advocates, health service agencies, State agencies, local government representatives, consumers, and the local housing authority. The Lynn Housing Authority & Neighborhood Development (LHAND) is the lead agency for the Lynn CoC. The City is represented on the Lynn CoC by staff of the City's Department of Community Development (DCD) and Veterans Services. The Lynn CoC meets monthly to identify gaps in homeless services, additional affordable housing opportunities, funding opportunities and to review, evaluate, and improve upon the overall service delivery system for Lynn's homeless population. The Lynn CoC is responsible for implementation of the HEARTH Act and consistently works to meet its requirements such as use of a standard assessment tool and Coordinated Entry System. The Lynn CoC also reviews and approves the City's annual ESG plan, oversees the yearly Point-In-Time Count and hosts an annual city-wide public hearing on the needs of the homeless.

The Lynn CoC has been in existence for approximately 27 years and has brought over \$50,000,000 in housing and support services to the City. The Lynn CoC coordinates the development and submission of the yearly consolidated McKinney-Vento application for funds to HUD and currently receives in excess of \$2 million annually. The Lynn CoC has developed a comprehensive housing and supportive services delivery system consisting of emergency shelter, transitional housing and permanent supportive housing units for both individuals and families. A total of 1,265 housing and shelter beds have been brought on line over a multi-year period. Sub-populations provided housing includes the chronically homeless, families with children, homeless individuals, veterans, survivors of domestic violence, and unaccompanied youth. Supportive services include prevention and outreach activities, case management, legal advocacy, job training and employment, representative payee, alcohol/substance abuse, mental health, educational services, meal programs, housing search, and general health care programs.

Lynn's strategy to end homelessness is based on the idea that issues surrounding homelessness are best addressed through the coordination of services and by accessing different social service providers that specialize in one particular field, rather than having one agency try to meet all of the needs of the homeless population. The following overall objectives reflect the continuum's policy of facilitating the movement of clients through the Lynn CoC and ensuring that supportive services and housing are provided to homeless individuals and families in an effective and efficient manner.

- Continue to work with regional communities through the North Shore Housing Action Group (NSHAG) to implement regional solutions to the homelessness problem, including encouraging development of supportive housing resources throughout the region.
- Continue working with the Commonwealth and Federal government to best utilize the housing first model and transition project into this approach.
- Reduce and ultimately end chronic homelessness.
- Create additional permanent housing, job training, employment and supportive service opportunities for the chronic and other homeless populations focusing on parental support programs for families with children.
- Facilitate access to housing, health care, nutrition and other supportive services for persons with HIV/AIDS using HOPWA and other available funds.
- Facilitate access to home care, nutrition, housing, transportation, recreation, and medical services for seniors and non-elderly disabled households.
- Apply for VASH and other available vouchers that can be combined with supportive services to address the needs of veterans and other sub-populations.
- Facilitate access to emergency services, counseling, support and permanent housing services for abused women and their children.
- Maintain services for unaccompanied homeless youth.

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

As previously discussed in the City’s Consolidated Plan under SP-60 Homelessness Strategy, the Lynn Shelter Association (LSA) is the central outreach point for Lynn’s CoC. It may be accessed through Lynn CoC referrals, self-referrals, and street outreach workers. Case managers are available for walk-ins as well as by appointment. While accessing services is encouraged, it is not mandatory. The City will continue to provide ESG funding to support a Street Advocate overseen by the LSA. In addition, the City will continue to fund operational costs of LSA’s day program, a source for outreach and assessment activities located in Lynn’s Multi-Service Center.

Street advocates from other agencies, as well as the City’s police department, provide outreach to the City’s homeless on a daily basis. The street advocates spend time in areas frequented by homeless persons, encouraging utilization of supportive services. Since the Lynn CoC approach is to utilize multiple services, each agency has a working knowledge of community resources and is responsible for documenting referrals. Individual agencies also provide assessment services and referrals to appropriate housing and services.

Eliot Community Human Services, through its Aggressive Street Outreach (ASO) program provides street-based assistance to homeless individuals who live on the streets and rarely or never use shelters.

Tangible items such as food and blankets are offered in an effort to build trust while engaging individuals to accept mental health services, benefit assistance, and housing support.

The CoC's goals and objectives are highlighted below and build upon the previous work of the City and the Lynn CoC.

## LYNN CoC GOALS AND OBJECTIVES

These goals take several documents into consideration. While the HEARTH Act and a desire for continued funding was the impetus, as we discussed in recent meetings, this legislation could be overridden by other legislation at any time, so the goals need to also reflect the larger intent of the CoC – to fill the needs of those who are homeless, reduce homelessness and reduce the risk of homelessness.

In addition to the HEARTH Act, the other documents used to develop these include the 2010 *Opening Doors Federal Strategic Plan to Prevent and End Homelessness*, the 2012 update to this plan, 2012 Appendix, the 2012 & 2015 Amendments; the United States Interagency Council on Homelessness 2019 Massachusetts Homelessness Statistics; & the March 2021 Lynn CoC Governance Charter.

### **Goal 1 – Secure a contract with vendor-managed HMIS in order to continue HMIS data collection and reporting.**

The U.S. Department of Housing and Urban Development (HUD) and federal partners, along with other planners and policymakers use aggregate Homeless Management Information System (HMIS) data to better inform homeless policy and decision making at the federal, state, and local levels.

A Homeless Management Information System (HMIS) is a local information technology system used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. HUD requires each Continuum of Care (CoC) nationally to select an HMIS software solution that complies with HUD's data collection, management, and reporting standards.

The HEARTH Act, enacted into law on May 20, 2009, requires that all communities have an HMIS with the capacity to collect unduplicated counts of individuals and families experiencing homelessness. Through their HMIS, a community should be able to collect information from projects serving homeless families and individuals to use as part of their needs analyses and to establish funding priorities. The Act also codifies into law certain data collection requirements integral to HMIS. With enactment of the HEARTH Act, HMIS participation became a statutory requirement for recipients and subrecipients of the Continuum of Care (CoC) Program and Emergency Solutions Grant (ESG) funds.

Since 2017, MA-502 has been using an HMIS implementation with Social Solutions/ETO under an agreement with the Massachusetts Department of Housing and Community Development (DHCD) at no cost. This arrangement will no longer be available by the end of 2021. Detailed Aspects of the CoC's timeline are below.

#### **Objectives:**

- 1).** Purchase SaaS for reporting, data integration, HMIS data collection, and data warehousing.  
**Complete within 6 months**
- 2)** Purchase SaaS that includes migration of data in the current HMIS system.  
**Complete within 6 months**

3) Purchase a technical services and support plan to accompany the software and provide for bug fixes and enhancements. **Complete within 6 months**

4) Establish a regular HMIS training schedule. **Complete within year one**

**Goal 2 – Further develop the Coordinated Entry System that includes all community organizations with an interest in homelessness by year five.**

*This goal operates in conjunction with Goal one and serves to strengthen the community base of the CoC as well as the flow of information while, at the same time minimizing any duplication of services.*

**Objectives:**

1) Finalize the written standards that establish which households are eligible for and/or should be prioritized for placement in transitional housing, rapid re-housing, and permanent supportive housing programs. **Complete within 6 months**

2) Finalize clear, written policies and procedures around assessment, referrals, data entry, and data sharing for a centralized, continuum-wide, coordinated entry process. **Complete within 6 months**

3) Develop a discrete tool for those in CoC whose data should be captured for an overview of the City's population but who do not receive HUD dollars and therefore are not required to use the HMIS data forms. **Complete within 9 months**

4) Recruitment of agencies who serve the homeless tangentially to provide data in the proscribed manner. **Complete within one year**

5) Consult with the HMIS vendor to define the methods for providing access to all CoC members using a unique identifier and the limitations of how info sharing will be accomplished. **Complete within year one**

**Goal 3 - Reduce the amount of time people spend homeless.**

As of January 2019, Massachusetts had an estimated **18,471** experiencing homelessness on any given day, as reported by Continuums of Care to the U.S. Department of Housing and Urban Development (HUD). Of that Total, **3,766** were family households, **917** were Veterans, **480** were unaccompanied young adults (aged 18-24), and **2,370** were individuals experiencing chronic homelessness.

**Objectives:**

1) Provide case management from identified service providers for both individuals and families, which lasts a minimum of 12 months for individuals, and 18 months for families. This reduces recidivism. **Completed and in place now**

2) Increase the number of transitional housing & shelter beds to help move motel families into a service rich environment that speeds housing placement **Complete within one year**

**Goal 4 – Reduce the number of episodes of homelessness for individuals and families.**

**Objectives:**

*To reduce recidivism, the Lynn CoC participants have developed a committee group that meets monthly to case conference. While rapid re-housing with services works, without services, the recidivism rate is tragically high and our service providers developed a system to address the needs of housed unstable families and individuals.*

- 1) Individuals and families will receive stabilization services from placement for a minimum of 12-18 months. **Completed and in place now**
- 2) Build housing stock inventory **Complete within 5 years**

**Goal 5 - Reduce the number of people who become homeless.**

**Objectives:**

- 1) Build & strengthen relationships with area landlords **Completed & ongoing**
- 2) Ensure CoC membership includes organizations and individuals representing employment, training and educational resources. **Completed and in place now**
- 3) Provide updates as needed to Directory of Services for those who are at Risk or Homeless listing services and contact information: legal, substance abuse, domestic violence, mental health, medical, emergency shelter, housing resources, programs, detox, childcare, transportation, food pantries, MBT, clothing, eyeglasses, dental, etc. **Completed & ongoing**
- 4) Market the resources available at LHAND's Family Success Center, the Family Resource Center & the various Coalitions within the city to all residents. **Completed & ongoing**
- 5) Build relationships with area immigrant and refugee organizations, encouraging membership with CoC. **One in place now, add 2 within 2 years**



## **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Lynn CoC's Goal 3 – **to reduce the amount of time people spend homeless** is focused on reducing the number of families housed in shelters and transitional housing by creating more units of permanent housing, providing stabilization case management services, increasing the number of congregate shelters to help move motel families into a service rich environment and establishing a central resource center for information and referral services. These initiatives will continue during the coming year.

Lynn will continue to utilize CDBG and HOME funds as well as providing RAFT, HomeBASE, ESG, ERMA, and SSVF funding through the Family Success Centre (FSC). These programs support the efforts of many of the agencies participating within the Lynn CoC addressing emergency shelter and transitional housing needs of homeless persons and to prevent households from becoming homeless. Various projects funded include the City's Multi-Service Center, Street Advocate, rapid re-housing for individuals and families including rental assistance including down payment assistance, security deposits, first and last month's rent, rental arrearage payments and short-term rental assistance. The City's Department of Community Development (DCD) and Veterans Services Office will remain active within the Lynn CoC.

Emergency shelter and supportive services are provided by the Lynn Shelter Association (LSA). The Lynn Shelter provides emergency housing to homeless men and women over the age of eighteen. LSA also provides emergency housing for families each night at the Bridge House, the Green House & the Independence House Family Shelters. The City will continue to support a Street Advocate as well as fund space at the City's Multi-Service Center.

In addition, Eliot Community Human Services' shelter specialists, working out of the Lynn Shelter, provide supportive services to the homeless population in Lynn. Also, the Eliot Community Human Services' Project for Assistance in Transition from Homelessness (PATH) provides mental health assessment, treatment, advocacy, benefit assistance, DMH referrals, housing assistance and other support services to the adult homeless population.

The City and the Lynn CoC implements a Coordinated Entry System (CES), which will be available to anyone who is homeless in the City. Homeless individuals and families will be able to go to one location and receive the referrals and assistance needed. This process allows for client tracking and minimizes the risk of duplication of effort or service provision. The Coordinated Entry Specialist will continue to work with agencies to engage them in the CES.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

To support the efforts of Opening Doors, Federal Plan to Prevent and End Homelessness (Goal 6), the Lynn CoC will focus its efforts on increasing the number of veterans using SSVF, VASH and other services the coalition has developed over the past few years. In addition, the Lynn CoC will continue to identify additional opportunities to create housing including a facility to house veterans with children.

The City, through the Department of Community Development, will continue to subcontract with Lynn CoC providers to assist families and individuals in existing emergency shelter and transitional housing programs move to permanent housing. The City and the Lynn CoC agencies will work together to secure additional sources of funding to provide permanent housing opportunities. Examples of non-entitlement funding includes State family prevention resources as well as housing vouchers, Family Unification Program (FUP) vouchers, Federal VASH vouchers and Supportive Services for Veterans and their Families (SSVF) funds. In addition, Lynn Housing Authority & Neighborhood Development (LHAND), the Lynn CoC lead agency, offers a HOME Tenant Based Rental Assistance (TBRA) program and administers a sponsor-based Shelter Care Plus program that houses both homeless individuals and families.

The City supports a “Housing First” model by addressing the barriers that prevent households from leaving shelter and transitional housing programs and helping clients to move quickly from homelessness to self-sufficiency and independent living. This is accomplished by providing households with security and utility deposits, and short or medium term rental assistance. Clients receive case management targeted to gaining employment and budgeting and financial competency. As previously stated, the Lynn CoC has developed approximately 309 permanent housing beds to serve this population.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

Again, in line with implementation of the Federal Opening Doors Plan, the Lynn CoC has established goals and objectives (Goals 6 & 7) that seek to reduce and end homelessness among children, youth and families that focus on developing intervention models for certain underserved and over-represented subgroups, access to educational resources for youth and expanding public – private partnerships that seek to integrate diverse yet important supports and resources for children and youth. By establishing the goal of returning homeless families to permanent housing within 30 days, the City and the Lynn CoC have developed an ambitious agenda to increase housing opportunities by reaching out to the private sector and expanding outside of Lynn into the regional for resources.

Lynn will continue to utilize CDBG, HOME, RAFT, HomeBASE and ESG funding to support the efforts of many of the agencies participating within the Lynn CoC providing supportive services and housing

related activities. Various projects funded include the City's Multi-Service Center, Street Advocate, and rental assistance including down payment assistance, security deposits, first and last month's rent and short-term rental assistance. In addition, the City allocates a sufficient amount of CDBG public services funds to community agencies that provide education, cultural, health, family support and recreational activities that are geared to serving Lynn's low-income population.

The City and the Lynn CoC have built a broad-based and coordinated system of housing resources and supportive services designed to move homeless and "at risk" families and individuals toward permanent housing and economic self-sufficiency. The major services offered include emergency housing assistance, housing search, housing and support services for abused women and their children, rental assistance, legal services, rep payee, outreach, case management, free meals, alcohol/substance abuse and mental health services all of which are also offered through LHAND's Family Success Center.

In addition to the housing resources specifically targeted to the homeless, the City has a substantial portfolio of other affordable, subsidized housing units and vouchers that serve low-income households who may have been homeless before occupancy and/or would be homeless if these housing resources did not exist.

## **Discussion**

See above discussions.

# AP-75 Barriers to Affordable Housing

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## Introduction

While not all are directly impacted by public policies, barriers to additional affordable housing in Lynn include the extremely limited funding available from federal and state government sources; the high cost of land and housing in the local and regional markets; the limited availability of land for development; and, the aged conditions of a majority of the housing stock which increases rehabilitation costs.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

A key objective of the “Housing Lynn” process was to identify strategies and recommendations to help increase the supply of affordable housing in the City. The report identified an overall vision that “Lynn’s housing will be safe, affordable and accessible. New housing will meet the needs of Lynn residents and increase the strength and vibrancy of neighborhoods. Housing will enable everyone to thrive in a community that is inclusive to all.” This vision is supported by a series of six (6) goals, each of which has implications for affordable housing development, public policy decision-making and resource allocation:

**Goal 1:** Affordable Housing. Facilitate greater production of housing in Lynn that is deed-restricted to be affordable to residents with incomes below the local median of \$53,500.

**Goal 2:** Anti-Displacement. Establish protections against displacement for vulnerable residents.

**Goal 3:** Building Safety. Ensure building maintenance and safety standards are enforced.

**Goal 4:** Integrated Neighborhoods. Welcome residential development that advances integration and prevent discrimination in tenant practices.

**Goal 5:** Representative Governance. Increase representation in municipal governance, transparency and engagement in decision-making.

**Goal 6:** New Development Benefits. Leverage market-rate and mixed-income residential development to meet a range of housing needs, provide community benefits and support economic development.

In addition to these broad goals, twelve (12) priority actions are recommended with respect to housing including, but not limited to: using the City’s zoning ordinance to facilitate development of varied housing at a range of prices; providing tax incentives for deeper affordability; providing public land for

affordable housing development; support Community Development Corporations and other non-profit developments to complement and strengthen Neighborhood Development Associates' efforts to increase the supply of new affordable housing; adopting various policies and initiatives to protect the rights of Lynn renters in a changing real estate market; and, others. The City intends to use this framework to help guide Consolidated Plan funding decisions in the future where applicable.

It should be noted that recent zoning changes have promoted increased density and transit-oriented development in key target areas. The City continues to support development of affordable housing including the recently completed Gateway Residences project, which includes affordable units in a transit-oriented development site. The project supports and enhances the City's broader revitalization goals for the Washington Street Gateway and TDI initiatives.

The City has reviewed HUD's Interim Final Rule on Affirmatively Furthering Fair Housing (AFFH), which was published in the Federal Register on June 10, 2021. In accordance with the Interim Final Rule, the City and LHAND certify that they will affirmatively further fair housing, to be defined as "taking meaningful actions that, taken together, address significant disparities in housing needs and in access to opportunity, replacing segregated living patterns with racially balanced living patterns, transforming racially or ethnically concentrated areas of poverty into areas of opportunity, and fostering and maintaining compliance with civil rights and fair housing."

## **Discussion**

See above.

# AP-85 Other Actions

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## Introduction

This section includes a discussion of efforts to meet underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the level of poverty, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

These efforts will be conducted as part of the City's plans, as stated in its Strategic Plan, to accomplish the jurisdiction's goals in addressing priority needs over the next five years.

## Actions planned to address obstacles to meeting underserved needs

The City plans to continue to respond to the many supportive service needs of Lynn's low and moderate income residents, including the special needs populations identified in the Consolidated Plan. This includes providing services to public housing residents, seniors, at-risk youth, linguistic minorities, victims of domestic violence and other groups. Examples of related projects include the Lynn Council on Aging's Senior Center, Lynn Youth Street Outreach Advocacy's (LYSOA) Youth Community Impact Program, and Healing Abuse Working For Change, Inc.'s (HAWC) Domestic Violence Prevention and Intervention Services.

In addition, the Lynn CoC plans to continue its efforts to: reduce and ultimately eliminate homelessness, respond to the needs of homeless individuals and families, and prevent homelessness among at-risk populations. Examples of related projects include programs offered by the Lynn Shelter Association and the Lynn Multi Service Center.

## Actions planned to foster and maintain affordable housing

The City plans to continue its efforts to foster and maintain affordable housing by creating new rental housing units, securing adequate capital and operating funds for LHAND's public housing, preserving existing affordable housing including expiring use developments, and providing tenant-based rental assistance. Examples of related projects include: the Lynn Housing Authority Development's Rental Assistance Program; and, LHAND's Neighborhood Stabilization Program, Tenant Based Rental Assistance Program & Housing First Program, and Affordable Housing Rehabilitation Program.

## Actions planned to reduce lead-based paint hazards

Through LHAND, the City will continue to work with the state and City's health department to identify children with elevated blood levels in order to prioritize and abate lead hazards and also to proactively

address the dangers of lead-based paint found in the aging housing stock. LHAND will continue to administer the Lynn Lead Abatement Program (LLAP) utilizing 2019 competitive grant fund. The agency will also continue to enforce lead-based paint policy for all Housing Choice Voucher program leasing.

As discussed in Section SP-65 of the Consolidated Plan, LHAND is currently administering the Lynn Lead Abatement Program (LLAP). More than 400 homes will be de-leaded through a \$9.3 million grant funded in 2019 by the US Department of Housing & Urban Development. While the City has estimated that over \$450 million will be needed to eliminate lead paint hazards, this grant will make a major contribution to addressing the problem. Created to make homes safer for low-income families, the goal of the LLAP is to provide lead paint abatement for low and moderate income individuals in order to create decent, safe, and affordable housing for all Lynn residents while ensuring that low-income families no longer have to choose between a lead safe environment for their children and housing they can afford. Eligibility requirements for participation in the grant program will require that a property be located in the four designated high impact census tracts in the City of Lynn. The tracts identified that will have the highest impact on reducing lead paint are 2070, 2062, 2061, 2055. This program provides:

A one-time grant averaging \$11,000 per unit to perform lead hazard abatement in eligible properties.

- Initial Lead Inspection and a re-inspection with dust wipe test.
- Relocation assistance for occupants when necessary.
- Letter of Full De-leading Compliance.
- Healthy Homes funding to address any additional health hazard as deemed necessary by LHAND.

Over more than 10 years LHAND has successfully utilized HUD grant funds to provide a range of services, including inspections; testing of children under the age of six; de-leading of units, common areas and exteriors; relocation; contractor education; and other services. From 2009 through 2018, Lynn received \$9.1 million in HUD funds to make more than 600 homes safe. During this period, LHAND surpassed its benchmarks and received a high performing grant status.

In addition, as further described below, LHAND also ensures that homes occupied by families with rental vouchers that have children under the age of 6 are lead safe by providing pre-occupancy inspections, connecting owners to lead remediation resources and other efforts.

### *Lead Paint in Public Housing*

LHAND has and will continue to aggressively respond to the threat of lead-based paint hazards in public housing. All LHAND family public housing units have been de-lead. LHAND maintains strict compliance with local state and federal notification requirements. Further, LHAND through briefings, handouts and notices advises participants to maintain communications regarding elevated blood lead level conditions among household members. In this way, LHAND can respond and make appropriate referrals for families at risk.

### *Lead Paint in Section 8 Housing*

LHAND has and will continue to implement strict policies to enforce lead-based paint regulatory requirements. All Section 8 (or Housing Choice Voucher) units occupied by children under six years of age require owner de-lead certification prior to approving occupancy. Additionally, owners are required to take corrective actions if needed and re-certify units when children are identified with elevated blood lead levels. Through education, briefing and written materials, LHAND actively empowers its tenants to maintain the health and well-being of their families. Section 8 owners are able to participate where eligible in the LLAP program.

## **Actions planned to reduce the number of poverty-level families**

Achieving a reduction in the number of families living in poverty remains a key goal of the City and its community partners. This objective is reflected in the Consolidated Plan strategic goals and priorities such as the focus on creating affordable housing for households at or below the local median income, and has helped shape the City's response to the COVID-19 pandemic.

As discussed in Section SP-70 of the Consolidated Plan, the consequences of poverty are borne by individual families and by a wide range of community systems including police, health care, schools and other vital institutions. As the City has limited resources to comprehensively address this issue, coordinating responses and leveraging resources through public-private partnerships are essential, as is a more far reaching commitment on the part of the state and federal governments. National and regional economic factors and trends outside of the City's control have an enormous impact on the extent of poverty in Lynn, i.e. the rate of poverty rises or falls based on the strength or weakness of the broader economy.

Lynn has an extensive network of qualified, mission-driven agencies that work continuously to address and mitigate issues related to poverty. Many agencies are partially supported with limited entitlement resources provided by the federal government, including Lynn CoC agencies. Collectively, Lynn CoC agencies provide an extensive set of programs and services that are intended to both respond to the needs of persons living in poverty and to provide opportunities to work towards economic self-sufficiency. A detailed discussion of CoC programs and policies and examples of anti-poverty and other services provided to special needs and at-risk populations are provided in the Market Analysis chapter.



A good example of a coordinated program initiative focusing on reducing poverty is the Lynn Family Success Center, which was started in 2014 by LHAND and United Way of Massachusetts Bay and Merrimack Valley in partnership with the Lynn Public Schools. The Lynn Family Success Center model is based on research that demonstrates that individuals who benefit from a center-based approach that offers bundled services and coaching are far more likely to increase their income, net worth or credit scores. The center also works to identify homeless children, and children at-risk of homelessness, and connect them to academic support and resources, and to also connect their families to the financial stability services. LHAND's housing and case management programs, services for veterans, CoC centralized intake services, partner agencies that provide child care resources and family nurturing programs for grandparents, fathers and families, and the planning coalitions for homeless services in the region are based at the Center.

Another example of targeted anti-poverty efforts is the Jobs Plus Initiative launched by LHAND in 2019. This multi-year program serves public housing residents and is based on HUD's national Jobs Plus model. Through case management, rent incentives and other supportive services, Jobs Plus aims to help address and overcome obstacles to employment and to provide career ladder opportunities for unemployed and underemployed public housing residents. Collaborative partnerships with local agencies and employers are key to the effort to help recruit, train and place residents in good paying jobs with benefits that provide pathways to economic self-sufficiency.

In addition to the collective CoC efforts, Jobs Plus and the work of the Family Success Center, the City and its partner agencies will work to reduce poverty by:

- Targeting entitlement funds to activities designed to increase literacy, leverage jobs, improve workforce skills and achieve other substantial additional economic development benefits including initiatives to mitigate the economic hardships experienced by local residents as a result of the global pandemic;
- Continuing to provide housing, economic development and public service opportunities funded through CDBG, HOME, and other available grants to low and moderate income households with an emphasis on targeting households with incomes at or below the local area median income, as discussed in the "Housing Lynn" report;
- Monitoring and aggressively pursuing existing and future federal, state and philanthropic initiatives which have the potential to address some of Lynn's most pressing concerns including both housing and economic development needs. Existing and proposed initiatives which will be assessed and pursued as appropriate include, but are not limited to: Housing Trust Funds to be distributed through the Commonwealth of Massachusetts; Gateway Cities funding; Low Income Housing Tax Credit for future mixed-income developments; Transportation Investment Generating Economic Recovery (TIGER) grants through the US Department of Transportation; CHOICE Neighborhoods; and, other opportunities which arise in the future.
- Facilitating access to jobs through economic development activities funded by the City;

- Participating in regional partnerships to promote location of new businesses and jobs in the area;
- Collaborating with NSWIB and others to identify and secure job training opportunities for low income residents;
- Supporting Lynn CoC and other agencies in providing job training, employment and other support services to chronically homeless and other special needs populations;
- Promoting benefits maximization among low-income households; and,
- Facilitating access to services and benefits available to low income households, such as Individual Development Accounts and Earned Income Tax Credits, through collaborations with local agencies who serve low-income populations.

### **Actions planned to develop institutional structure**

The City and LHAND have a highly capable housing and community development delivery system, in partnership with a large network of non-profit organizations that deliver services to residents. The City will continue to coordinate the use of CDBG, HOME, and ESG funding for economic development, housing development, and social services through the DCD, LHAND, and the Lynn CoC. A network of qualified and committed local agencies will continue to be essential partners in the delivery system.

As discussed in Section MA-30 of the Consolidated Plan, since its inception, the various organizations which comprise the Lynn CoC have built a broad-based and coordinated system of housing resources and supportive services designed to move homeless families and individuals toward permanent housing and economic self-sufficiency. The main fundamental services that Lynn CoC member organizations provide to homeless families and individuals under the categories prevention, outreach, and supportive services include emergency housing assistance, housing search, housing and support services for abused women and their children, rental assistance, legal services, rep payee, outreach, case management, free meals, alcohol/substance abuse and mental health services.

The City's Veterans Services Office, which is represented on the Lynn CoC, oversees services for veterans eligible for financial assistance under MGL c. 115 which supports services and housing resources to low income veterans. Housing assistance may include short-term rental assistance, back rent, utility assistance, first and last month rent or security deposits to prevent homelessness. Veterans not eligible for MGL c. 115 are provided resources from Lynn's CDBG, HOME or ESG programs and/or the state-funded RAFT Program. Health services for veterans are available through the Veterans Outreach Center located in Lynn. The Lynn CoC has been certified by HUD as having achieved functional zero related to veteran homelessness.

Chronically homeless individuals face barriers to obtaining housing because of mental illness and substance and/or alcohol abuse. Oftentimes, these clients do not follow through with referrals and treatments and refuse to accept available services. Other barriers include reductions in funding for

existing programs and shortages of mental health, legal and substance abuse services. In the past, Lynn's emergency shelter has been utilized by the chronic homeless as a permanent residence. To reverse this practice, the Department of Community Development (DCD) funds a street advocate who aggressively targets the chronic homeless to transition them out of the shelter system and into transitional and permanent housing.

Today, as a result of this initiative, a permanent housing program for the City's chronic homeless, Great Hill, has housed over thirty (30) individuals, some who have been in the program since its inception. This program has been highly successful and has contributed a steady decline in the number of chronic homeless street population.

The City and Lynn CoC will continue to implement key strategies, studying best practices to end chronic homeless for both individuals and families with children, and improving the system to rapidly rehouse the homeless by fully implementing a "housing first" strategy. In addition, the City will work with the Lynn CoC to identify public and private resources that can fill in identified service and housing gaps. As the City and the Lynn CoC fully implement key strategies of the HEARTH Act, the service delivery system will continue to grow and strengthen.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City recognizes the importance of establishing and maintaining public-private partnerships and coordination with social service agencies. As discussed in Section PR-10 of the Consolidated Plan, DCD and LHAND work collaboratively and on an ongoing basis with a diverse group of housing providers, private industry, and private and governmental health, mental health and service agencies to plan for and address the needs of Lynn residents. As the City's Public Housing Authority, LHAND prepares the annual PHA Plan and is able to directly incorporate the needs and priorities of public and assisted housing residents into its ongoing program planning and implementation initiatives.

Through ongoing coordination initiatives such as the Lynn CoC, Lynn Business Partnership, Citizens Advisory Board and other efforts, the City will continue to reach out to and consult with business owners, major health and social service providers, housing providers including agencies providing services to homeless and at-risk households, organizations serving persons with AIDS and other special needs, state and regional agencies, and other citizens. The input from these consultations is used to inform and develop the goals and strategies for the City and identify resources and activities to address community needs. Continuing to support and foster focused, community-wide partnerships involving citizens, business owners, developers, non-profit providers, and government agencies will be a fundamental and essential component of the City's future strategy.

The City and LHAND will continue to emphasize the need for collaborative regional solutions to homelessness. Towards this end, LHAND serves as the administrator of the North Shore Housing Action Group (NSHAG), a network of 24 communities organized into three sub-regions. Through this regional

collaborative, the City and LHAND work with other non-Lynn agencies to address regional homeless needs and develop supportive housing opportunities in communities that currently have little or no such housing.

## **Discussion**

Please see discussions above.

# AP-90 Program Specific Requirements

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## Introduction

### Community Development Block Grant Program (CDBG)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

## HOME Investment Partnership Program (HOME)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

LHAND does not use HOME funds in any other manner beyond those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See attached (Resale/Recapture Guidelines).

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See attached (Resale/Recapture Guidelines).

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

LHAND does not offer this program or any refinancing.

## Emergency Solutions Grant (ESG)

1. Include written standards for providing ESG assistance (may include as attachment)

The City of Lynn's ESG Policies and Procedures are attached to this Annual Action Plan.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City and Lynn CoC have built a broad-based and coordinated system of housing resources and supportive services designed to move homeless and at risk families and individuals toward permanent housing and economic self-sufficiency.

The City and the CoC have implemented a Coordinated Entry System (CES), which is available to anyone who is homeless in the City. Homeless individuals and families are able to contact one source and receive the referrals and assistance needed. This process allows for client tracking and minimizes the risk of duplication of effort or service provision. The CES has recently been updated to include bi-weekly case conferencing calls to further assist clients and minimize the length of time homeless. The CES has recently been updated to include bi-weekly case conferencing calls to further assist clients and minimize the length of time homeless.

In addition, the Lynn CoC received an HMIS Capacity Building grant from HUD that has been instrumental in developing new policies and procedures including user training mandates and data quality reviews. Through this grant, HUD also provided HMIS Technical Assistance to ensure that policies and procedures are compatible with HUD regulations and expectations. The grant also provided for the integration of the Lynn CoC Coordinated Entry into HMIS including the development of policies and procedures that require all ESG and CoC-funded organizations to enter relevant performance information into HMIS.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

DCD regularly consults with LHAND and other participants in the Lynn CoC on the prioritization and use of ESG resources. The Lynn CoC reviews and makes funding recommendations for the final allocation of funds. This process insures that funds address identified local needs and are utilized in an efficient manner in accordance with HUD and local guidelines.

Lynn CoC member agencies assist in setting standards for the outcomes homeless programs should accomplish during their contract period. Consultations with the Lynn CoC allow for an open dialog to discuss how to establish performance measures that address local needs and support the broader goals of the City. In doing so, the City is informed of the standards that ESG

funds demand as well as other best practice outcomes and is able to incorporate these goals when negotiating contracts with sub-recipients.

ESG sub-recipients oversee implementation and ongoing management of Lynn’s HMIS system. These sub-recipients administer the HMIS for the continuum and establishes uniform standards for all agencies to capture information for HUD reporting and local homeless strategies. All ESG-funded organizations enter relevant performance information into the HMIS system.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The membership of the Lynn City Council and Citizen’s Advisory Board does not currently include a homeless or formerly homeless person; however, in accordance with the requirements of 24 CFR 576.405(b) the City consults with the Lynn CoC in making policies and decisions regarding facilities, services, or other assistance that receive funding under ESG, which includes a formerly homeless individual as a Board member.

5. Describe performance standards for evaluating ESG.

DCD and LHAND negotiate formal, performance-based contracts with all sub-recipients:

- Performance-based contracts include specific performance goals related to the City’s Consolidated Plan and Annual Action Plan strategic objectives.
- Performance-based contracts include reporting requirements related to participation rates and low-moderate income household participation.

DCD and LHAND monitor and collect data on sub-recipient performance. For sub-recipients of ESG funds, DCD conducts annual evaluations at the sub-recipients’ sites. It includes a site and facility tour and interviews with program staff. DCD also collects quarterly data on household profiles, participation rates and low/moderate income benefit levels. The City’s policy is to count individuals served by a specific agency only once each year. LHAND is responsible for reporting household information for families and individuals participating in prevention activities under the Emergency Solutions Grant.



# Attachments

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- ESG Subrecipient Monitoring
- Residential Anti-Displacement Relocation Assistance Plan
- ESG Policies & Procedures Manual
- Table of Sources of Funds FFY 2020
- Resale/Recapture Guidelines
- Certification Forms